Privacy Impact Assessment for the VA IT System called:

HCM-DW (Human Capital Management – Data Warehouse)

Enterprise Project Management Office.  
Office of Information Technology

Date PIA submitted for review:

May 10th 2023

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Abstract

The abstract provides the simplest explanation for “what does the system do?” and will be published online to accompany the PIA link.

The Human Capital Management-Data Warehouse (HCM DW) is a system that will store Human Capital, workers compensation, benefits, time leave and attendance, and possible financial data for the use of data analytics, data mining, business intelligence, reporting, and long-term storage. HCM DW is the repository for Human Resources Information System (HRIS, HR SMART). HRIS, HR Smart, also known as HR Smart, is a Department of Veterans Affairs (VA) Human Capital Management information system that provides integrated personnel action and benefits processing for more than 320,000 VA employees and 100,000 clinical trainees.

Overview

The overview is the most important section of the PIA. A thorough and clear overview gives the reader the appropriate context to understand the responses in the PIA. The overview should contain the following elements:

1. General Description
   A. The IT system name and the name of the program office that owns the IT system.
      The Human Capital Management – Data Warehouse is a system that will store Human Capital, workers compensation, benefits, time leave and attendance, and possible financial data for the use of data analytics, data mining, business intelligence, reporting, and long-term storage. There will be sensitive data in this system. To include PII and PHI. The program office is Human Resources & Administration (HR&A)/Operations, Security, and Preparedness (OSP).
   
      B. The business purpose of the program, IT system, or technology and how it relates to the program office and agency mission.
         To support HRSmart and its mission.
   
      C. Indicate the ownership or control of the IT system or project.
         VA owned and operated

2. Information Collection and Sharing
   D. The expected number of individuals whose information is stored in the system and a brief description of the typical client or affected individual.
      320,000 VA Employees and 100,000 clinical trainees
   
      E. A general description of the information in the IT system and the purpose for collecting this information.
To execute these core functions, HR Smart will maintain personnel and HR data for the VA workforce, including names, social security numbers, contact information, compensation data, and benefits information. The verification of appropriate users allows the system to ensure there is no unauthorized access to view human resource data for VA the collection of information is for Human Resources and Benefits distribution Repository.

F. Any information sharing conducted by the IT system. A general description of the modules and subsystems, where relevant, and their functions.
Source data which is used to derive the information published by the HCDW is ingested from source information systems, such as HR Smart. The source data is “converted” into traditional warehouse structures, Facts and Dimensions (First Normal Form data), to relate data from disparate sources and aide in responsive reporting of that information.

G. Whether the system is operated in more than one site, and if so, a description of how use of the system and PII is maintained consistenlty in all sites and if the same controls are used across sites.
This is a centralized enterprise-level data warehouse, operated within VACO centrally, and not duplicated across sites.

3. Legal Authority and SORN

H. A citation of the legal authority to operate the IT system.

SORN from the OPRM site Human Resources Information Systems Shared Service Center (HRIS SSC)- VASORN:171VA056AFederal Register Citation: 78 FR 63311
•Title 38, United States Code, Sections 501(a), 1705, 1710, 1722, and 5317
•5 U.S.C. 552a, "Privacy Act," c. 1974
•Information Technology Management Reform Act of 1996 (also known as the Clinger-Cohen Act)
•Federal Information Security Management Act (FISMA) of 2002
•VA Directive 6502, VA Enterprise Privacy Program
•VA Directive 6300, Records and Information Management, and Handbook 6300.1, Records Management Procedures
•NIST SP 800-53

I. If the system is in the process of being modified and a SORN exists, will the SORN require amendment or revision and approval? If the system is using cloud technology, does the SORN for the system cover cloud usage or storage?
Yes, SORN is over 6 years old and out of date, SORN POC is aware and working the update. The SORN does cover the usage of cloud technology.

D. System Changes

J. Whether the completion of this PIA will result in circumstances that require changes to business processes
No changes to business processes will be required due to this PIA.

K. Whether the completion of this PIA could potentially result in technology changes
No changes to business processes will be required due to this PIA.

Information

The following questions are intended to define the scope of the information requested and collected as well as the reasons for its collection as part of the program, IT system, or technology being developed.

1.1 What information is collected, used, disseminated, created, or maintained in the system?

Identify and list all Sensitive Personal Information (SPI) that is collected and stored in the system, including Individually Identifiable Information (III), Individually Identifiable Health Information (IIHI), Protected Health Information (PHI), and Privacy-Protected Information. For additional information on these information types and definitions, please see VA Directives and Handbooks in the 6500 series (https://va.gov/vavpubs/). If the system creates information (for example, a score, analysis, or report), list the information the system is responsible for creating.

If a requesting system receives information from another system, such as a response to a background check, describe what information is returned to the requesting system.
This question is related to privacy control AP-1, Authority To Collect, and AP-2, Purpose Specification.

The information selected below must match the information provided in question 2.1 as well as the data elements columns in 4.1 and 5.1.

Please check any information listed below that your system collects, uses, disseminates, creates, or maintains. If additional SPI is collected, used, disseminated, created, or maintained, please list those in the text box below:

- Name
- Social Security Number
- Date of Birth
- Mother’s Maiden Name
- Personal Mailing Address
- Personal Phone Number(s)
- Personal Fax Number
- Personal Email Address
- Emergency Contact Information (Name, Phone Number, etc. of a different individual)
- Financial Information
- Health Insurance Beneficiary Numbers
- Account numbers
- Certificate/License numbers*
- Vehicle License Plate Number
- Internet Protocol (IP) Address Numbers
- Medications
- Medical Records
- Race/Ethnicity
- Tax Identification Number
- Medical Record Number
- Gender
- Integrated Control Number (ICN)
- Military History/Service Connection
- Next of Kin
- Other Data Elements
  - Health Insurance Beneficiary Numbers
  - VA Employee and Compensation Data

PII Mapping of Components (Servers/Database)
HCM-DW consists of 1 key components (servers/databases). Each component has been analyzed to determine if any elements of that component collect PII. The type of PII collected by HCM-DW and the reasons for the collection of the PII are in the table below.

**Note:** Due to the PIA being a public facing document, please do not include the server names in the table. The first table of 3.9 in the PTA should be used to answer this question.

Internal Database Connections

<table>
<thead>
<tr>
<th>Database Name of the information system collecting/storing PII</th>
<th>Does this system collect PII? (Yes/No)</th>
<th>Does this system store PII? (Yes/No)</th>
<th>Type of PII (SSN, DOB, etc.)</th>
<th>Reason for Collection/Storage of PII</th>
<th>Safeguards</th>
</tr>
</thead>
<tbody>
<tr>
<td>HCM-DW</td>
<td>Yes</td>
<td>Yes</td>
<td>Name</td>
<td>Human Resources and Benefits distribution Repository</td>
<td>For all sensitive data / PII, cryptographic protections are used for both data at rest and data in transit (external and internal). HR Smart employs FIPS 140-2 validated encryption modules and supports FIPS 140-2 validated encryption mechanisms.</td>
</tr>
</tbody>
</table>
1.2 What are the sources of the information in the system?
These questions are related to privacy controls DI-1, Data Quality, and IP-1, Consent.

1.2a List the individual, entity, or entities providing the specific information identified above. For example, is the information collected directly from the individual as part of an application for a benefit, or is it collected from other sources such as commercial data aggregators?

The information is collected from the individual as part of the application for a benefit, then put into the HRSmart system then is stored in HCM-DW.

1.2b Describe why information from sources other than the individual is required. For example, if a program’s system is using data from a commercial aggregator of information or data taken from public Web sites, state the fact that this is where the information is coming from and then in question indicate why the system is using this source of data.

Information is collected directly from the individual.

1.2c If the system creates information (for example, a score, analysis, or report), list the system as a source of information.

HCM DW contains VA position and employee data, such as compensation data and benefits. Information from HR Smart. HRSmart shares data such as payroll, VA accounting, pay and leave entitlement records, payroll deduction and withholding, and time and attendance. Name and compensation information is subject to disclosure under the Freedom of Information Act and is routinely provided by the Office of Personnel Management to the media on request. Additional information includes employee social security numbers, and voluntarily self-reported race, national origin, and ethnicity data. Such data are considered to be Personally Identifiable Information (PII) and are the most sensitive information elements included in the system. Other information includes payroll, VA accounting, pay and leave entitlement records, payroll deduction and withholding, and time and attendance. However, no Personal Health Information (PHI) is collected, used, maintained and/or shared. The PII and SPI data that is collected allows HR Smart to function at its full capability.

1.3 How is the information collected?
These questions are related to privacy controls DI-1, Data Quality, and IP-1, Consent.

1.3a This question is directed at the means of collection from the sources listed in question 1.2. Information may be collected directly from an individual, received via electronic transmission from another system, or created by the system itself. Specifically, is information collected through technologies or other technologies used in the storage or transmission of information in identifiable form?

HCM DW will be provided data from HR Smart. HCM DW will not collect data from the subjects of the system. However, HCM DW will utilize technology to process for HR Smart data to build analytics reports in power BI.

1.3b If the information is collected on a form and is subject to the Paperwork Reduction Act, give the form’s OMB control number and the agency form number.

1.4 How will the information be checked for accuracy? How often will it be checked?

These questions are related to privacy controls DI-1, Data Quality, and DI-2, Data Integrity and Integrity Board.

1.4a Discuss whether and how often information stored in the system is checked for accuracy. Is information in the system checked against any other source of information (within or outside your organization) before the information is used to make decisions about an individual? For example, is there a computer matching agreement in place with another government agency? For systems that receive data from internal data sources or VA IT systems, describe the system checks to ensure that data corruption has not occurred during transmission.

Accuracy of information is validated through functional specification testing to validate data values and mappings, functional scenario-based testing to include both positive and negative testing, and file comparisons during parallel data entry and payroll phases.

1.4b If the system checks for accuracy by accessing a commercial aggregator of information, describe this process and the levels of accuracy required by the contract.

System does not check for accuracy through commercial aggregators.

1.5 What specific legal authorities, arrangements, and agreements defined the collection of information?

List the full legal authority for operating the system, specifically the authority to collect the information listed in question 1.1. Provide the authorities in a manner understandable to any potential reader, i.e., do not simply provide a legal citation; use statute names or regulations in addition to citations. Legal authorities include Federal laws, regulations, statutes, and Executive Orders. This question is related to privacy control AP-1, Authority to Collect.

The following is a full list of related laws, regulations and policies and the legal authorities:
• Title 38, United States Code, Sections 501(a), 1705, 1710, 1722, and 5317
• 5 U.S.C. 552a, "Privacy Act," c. 1974
• Information Technology Management Reform Act of 1996 (also known as the Clinger-Cohen Act)
• Federal Information Security Management Act (FISMA) of 2002
1.6 PRIVACY IMPACT ASSESSMENT: Characterization of the information

Consider the specific data elements collected and discuss the potential privacy risks and what steps, if any, are currently being taken to mitigate those identified risks. (Work with your System ISSO to complete this section)

Consider the following Fair Information Practice Principles (FIPPs) when assessing the risk to individual privacy:

**Principle of Purpose Specification:** Explain how the collection ties with the purpose of the underlying mission of the organization and its enabling authority.

**Principle of Minimization:** Is the information directly relevant and necessary to accomplish the specific purposes of the program?

**Principle of Individual Participation:** Does the program, to the extent possible and practical, collect information directly from the individual?

**Principle of Data Quality and Integrity:** Are there policies and procedures for VA to ensure that personally identifiable information is accurate, complete, and current? This question is related to privacy control AR-1, Governance and Privacy Program, and AR-2, Privacy Impact and Risk Assessment.

Follow the format below when entering your risk assessment:

**Privacy Risk:** HCM DW receives data from HR Smart. HR Smart collects both Personally Identifiable Information (PII) and a variety of other Sensitive Personal Information (SPI). Due to the highly sensitive nature of this data, there is a risk that, if the data were accessed by an unauthorized individual or otherwise breached, then serious personal, professional, or financial harm may result for the individuals affected.

**Mitigation:** The HCM DW team has implemented required security and privacy controls for Federal information systems and organizations according to NIST SP 800-53 and VA Handbook 6500, Risk Management Framework for VA Information Systems. HCM DW employs a variety of security measures designed to ensure that information is not inappropriately disclosed or released. These measures include security and privacy controls for access control, awareness and training, audit and accountability, security assessment and authorization, configuration management, contingency planning, identification and authentication, incident response, maintenance, media protection, physical and environmental protection,
planning, personnel security, risk assessment, system and services acquisition, system and communications protection, system and information integrity, and program management.

For all sensitive data / PII, cryptographic protections are used for both data at rest as well as data in transit (external and internal). HR Smart employs FIPS 140-2 validated encryption modules and supports FIPS 140-2 validated encryption mechanisms. Encryption of data at rest for all HCM DW operational environments is provided by the Pure storage array which is FIPS 140-2 certified and validated. All HCM DW backups are encrypted by Veritas Net Backup which is also FIPS 140-2 certified and validated. Encryption of Information in transit between the customer and HR Smart is provided by an IPSec site-to-site VPN Tunnel over the Equinox Exchange fabric. The IPSec site to site VPN tunnel utilizes AES256 encryption and SHA1 authentication algorithm, which is a FIPS 140-2 compliant encryption mechanism. Also, all information sent between the HR Smart Application tiers is encrypted and protected by the use of TLS encryption, SSL certificates, machine keys, and software license keys. HCM DW is pursuing a FedRAMP Moderate ATO that is expected to be awarded in early 2022.

Section 2. Uses of the Information

The following questions are intended to clearly delineate the use of information and the accuracy of the data being used.

2.1 Describe how the information in the system will be used in support of the program’s business purpose.

Identify and list each use (both internal and external to VA) of the information collected or maintained. This question is related to privacy control AP-2, Purpose Specification.

Name: Used to identify the employee and retained for employee HR record
• Social Security Number: Used as a unique employee identifier and retained for employee HR record
• Date of Birth: Used to identify employee age and retained for employee HR record
• Mailing Address: Used for communication and retained for employee HR record
• Phone Number(s): Used for communication and retained for employee HR record
• Email Address: Used for communication and retained for employee HR record
• Financial Account Information: Used to support payroll direct deposit
• Health Insurance: Used to provide employee benefits
• Race/Ethnicity: Voluntarily self-reported for employee HR record
• Gender: Used to identify employee gender and retained for employee HR record
• Military Status: Used to compute compensation and benefits
• VA Employment and Compensation Data: Used to maintain salary and benefit information; used to uniquely identify individuals

2.2 What types of tools are used to analyze data and what type of data may be produced?

These questions are related to privacy controls DI-1, Data Quality, DI-2, Data Integrity and Integrity Board, and SE-1, Inventory of Personally Identifiable Information.

2.2a Many systems sift through large amounts of information in response to a user inquiry or programmed functions. Systems may help identify areas that were previously not obvious and need additional research by agents, analysts, or other employees. Some systems perform complex
analytical tasks resulting in, among other types of data, matching, relational analysis, scoring, reporting, or pattern analysis. Describe any type of analysis the system conducts and the data that is created from the analysis.

HCM DW relies on the data quality employed by HR Smart. HCM DW is a repository and does not include tools to perform complex analytical tasks resulting in, among other types of data matching, relational analysis, scoring, reporting, or pattern analysis.

2.2b If the system creates or makes available new or previously unutilized information about an individual, explain what will be done with the newly derived information. Will it be placed in the individual's existing record? Will a new record be created? Will any action be taken against or for the individual identified because of the newly derived data? If a new record is created, will the newly created information be accessible to Government employees who make determinations about the individual? If so, explain fully under which circumstances and by whom that information will be used.

New information will be placed in an individual's existing record if needed, also new records will be created for new individuals not previously listed in the system. All information will be accessible to authorized personnel who need the information to complete their assigned tasks and duties.

2.3 How is the information in the system secured?
These questions are related to security and privacy controls SC-9, Transmission Confidentiality, and SC-28, Protection of Information at Rest.

2.3a What measures are in place to protect data in transit and at rest?
AWS GovCloud provided security, SSO integrated, and encrypted at rest according to FedRamp requirements.

2.3b If the system is collecting, processing, or retaining Social Security Numbers, are there additional protections in place to protect SSNs?
The ingestion area of the system which would store any SSN’s is independently secured and restricted to only personnel in the system owner’s chain.

2.3c How is PII/PHI safeguarded in accordance with OMB Memorandum M-06-15?
No PHI is stored in the system. All resulting facts and dimensions are stripped of PII in the warehouse structures; any reporting that is done that could possibly allow the identification of an individual to be derived from aggregate facts is restricted to cohorts large enough to prevent such identification.

2.4 PRIVACY IMPACT ASSESSMENT: Use of the information.
Describe any types of controls that may be in place to ensure that information is handled in accordance with the uses described above. Example: Describe if training for users of the project covers how to appropriately use information. Describe the disciplinary programs or system
controls (i.e., denial of access) that are in place if an individual is inappropriately using the information.

Consider the following FIPPs below to assist in providing a response:

**Principle of Transparency:** Is the PIA and SORN, if applicable, clear about the uses of the information?

**Principle of Use Limitation:** Is the use of information contained in the system relevant to the mission of the project?  
This question is related to privacy control AR-4, Privacy Monitoring and Auditing, AR-5, Privacy Awareness and Training, and SE-2, Privacy Incident response.

2.4a How is access to the PII determined?  
mandatory training completion for all employees. Additionally, audits are performed to ensure information is accessed and retrieved appropriately.

2.4b Are criteria, procedures, controls, and responsibilities regarding access documented?  
Controls are in place to ensure data is used and protected in accordance with legal requirements, VA policies, and VA’s stated purpose for using the data

2.4c Does access require manager approval?  
Yes

2.4d Is access to the PII being monitored, tracked, or recorded?  
HCM DW has implemented required security and privacy controls for Federal information systems and organizations according to NIST SP 800-53 and VA Handbook 6500, Risk Management Framework for VA Information Systems.

2.4e Who is responsible for assuring safeguards for the PII?  
HCM DW has implemented required security and privacy controls for Federal information systems and organizations according to NIST SP 800-53 and VA Handbook 6500, Risk Management Framework for VA Information Systems.

**Section 3. Retention of Information**

The following questions are intended to outline how long information will be retained after the initial collection.

3.1 What information is retained?  
Identify and list all information collected from question 1.1 that is retained by the system.  
This question is related to privacy controls DM-1, Minimization of Personally Identifiable Information, and DM-2, Data Retention and Disposal
Name
• Social Security Number
• Date of Birth
• Personal Mailing Address
• Personal Phone Number(s)
• Personal Email Address
• Emergency Contact Information
• Financial Account Information
• Health Insurance Beneficiary Numbers
• Race/Ethnicity
• Gender
• Military History/Service Connection
• Next of Kin
• VA Employee and Compensation Data

3.2 How long is information retained?

In some cases, VA may choose to retain files in active status and archive them after a certain period of time. State active file retention periods, as well as archived records, in number of years, for the information and record types. For example, financial data held within your system may have a different retention period than medical records or education records held within your system, please be sure to list each of these retention periods. The VA records officer should be consulted early in the development process to ensure that appropriate retention and destruction schedules are implemented. If the system is using cloud technology, will it be following the NARA approved retention length and schedule? This question is related to privacy control DM-2, Data Retention and Disposal.

HCM DW data is retained online for all active and inactive VA employees in VAEC AWS. HCM DW follows the National Archives and Records Administration’s (NARA) requirements and is retained for a period of 7 years.

3.3 Has the retention schedule been approved by the VA records office and the National Archives and Records Administration (NARA)?

An approved records schedule must be obtained for any IT system that allows the retrieval of a record via a personal identifier. The VA records officer will assist in providing a proposed schedule. The schedule must be formally offered to NARA for official approval. Once NARA approves the proposed schedule, the VA records officer will notify the system owner. Please work with the system Privacy Officer and VA Records Officer to answer these questions. This question is related to privacy control DM-2, Data Retention and Disposal.

3.3a Are all records stored within the system of record indicated on an approved disposition authority?

Yes

3.3b Please indicate each records retention schedule, series, and disposition authority.
HCM DW complies with all VA retention and disposal procedures specified in VA Handbook 6300 and VA Directive 6300. Records contained in the HCM DW will be retained as long as the information is needed in accordance with a NARA-approved retention period. HRIS records are retained according to Record Control Schedule 10-1, https://www.archives.gov/files/records-mgmt/grs/grs01-1.pdf

3.4 What are the procedures for the elimination or transfer of SPI?

Explain how records are destroyed, eliminated, or transferred to NARA at the end of their mandatory retention period. Please give the details of the process. For example, are paper records shredded on site, or by a shredding company and accompanied by a certificate of destruction, etc.? This question is related to privacy control DM-2, Data Retention and Disposal.

The disposition authority is documented in Record Control Schedule 10-1, Section XLIII-1 and XLIII-2. Disposition instructions and procedures for electronic media are documented in NCSC-TG-025 Version2/VA Policy, VA Form 0751, Information Technology Equipment Sanitization Certificate. No records are disposed/destroyed without the approval of the facility's Record Control Manager. All records are disposed of in accordance with VA Policy and disposition authority (RCS 10-1), https://www.va.gov/vhapublications/RCS10/rcs10-1.pdf. Archived and retired records are maintained in accordance with VA Policy. Audit logs and/or reports containing VA sensitive information pertaining to the system (described in section 3.1) such as IP addresses and other operational data will be destroyed in accordance with VA 6500.1 Hand Book and any paper records will be destroyed in accordance with VA Directive 6371.

3.5 Does the system, where feasible, use techniques to minimize the risk to privacy by using PII for research, testing, or training?

Organizations often use PII for testing new applications or information systems prior to deployment. Organizations also use PII for research purposes and for training. These uses of PII increase the risks associated with the unauthorized disclosure or misuse of the information. Please explain what controls have been implemented to protect PII used for testing, training and research. This question is related to privacy control DM-3, Minimization of PII Used in Testing, Training and Research.

HCM DW risks are minimal as the information obtained in this system is derived from HR Smart. HCD DW will utilize technology to process for HR Smart data to build analytics reports in power BI.

3.6 PRIVACY IMPACT ASSESSMENT: Retention of information

Discuss the risks associated with the length of time data is retained and what steps, if any, are currently being taken to mitigate those identified risks. (Work with your System ISSO to complete all Privacy Risk questions inside the document this section).

While we understand that establishing retention periods for records is a formal process, there are policy considerations behind how long a project keeps information. The longer a project retains information, the longer it needs to secure the information and assure its accuracy and integrity. The proposed schedule should match the requirements of the Privacy Act to keep the minimum amount of PII for the minimum amount of time, while meeting the Federal Records Act. The schedule should align with the stated purpose and mission of the system.
Consider the following FIPPs below to assist in providing a response:

**Principle of Minimization:** Does the project retain only the information necessary for its purpose? Is the PII retained only for as long as necessary and relevant to fulfill the specified purposes?

**Principle of Data Quality and Integrity:** Has the PIA described policies and procedures for how PII that is no longer relevant and necessary is purged?

This question is related to privacy controls DM-1, Minimization of Personally Identifiable Information, and DM-2, Data Retention and Disposal.

Follow the format below:

**Privacy Risk:** The risk to maintaining data within the HCM DW system is that longer retention times increase the risk that information can be compromised or breached.

**Mitigation:** To mitigate the risk posed by information retention, HCM DW adheres to the VA Records Control Schedule (RCS) for each category or data it maintains. When the retention data is reached for a record, the HCM DW team will carefully dispose of the data by the determined method as described in question 3.4. All electronic storage media used to store, process, or access VA HR Smart records will be disposed of in adherence with the latest version of VA Handbook 6500.1, Electronic Media Sanitization.

### Section 4. Internal Sharing/Receiving/Transmitting and Disclosure

The following questions are intended to define the scope of information sharing/receiving/transmitting within VA.

4.1 With which internal organizations is information shared/received/transmitted? What information is shared/received/transmitted, and for what purpose? How is the information transmitted?

**NOTE:** Question 3.9 (second table) on Privacy Threshold Analysis should be used to answer this question.

Identify and list the names of any program offices, contractor-supported IT systems, and any other organization or IT system within VA with which information is shared.

State the purpose for the internal sharing. If you have specific authority to share the information, provide a citation to the authority.

For each interface with a system outside your program office, state what specific data elements (PII/PHI) are shared with the specific program office, contractor-supported IT system, and any other organization or IT system within VA.

Describe how the information is transmitted. For example, is the information transmitted electronically, by paper, or by some other means? Is the information shared in bulk, on a case-by-case basis, or does the sharing partner have direct access to the information?
This question is related to privacy controls AP-2, Purpose Specification, AR-3, Privacy Requirements for Contractors and Service Providers, AR-8, Accounting of Disclosures, TR-1, Privacy Notice, and UL-1, Internal Use.

Data Shared with Internal Organizations

<table>
<thead>
<tr>
<th>List the Program Office or IT System information is shared/received with</th>
<th>List the purpose of the information being shared/received with the specified program office or IT system</th>
<th>List the specific PII/PHI data elements that are processed (shared/received/transmitted) with the Program Office or IT system</th>
<th>Describe the method of transmittal</th>
</tr>
</thead>
</table>
| HRSmart | Repository for Human Capital Data | Name
SSN
DOB
Personal Mailing Address
Personal Phone Number
Financial Account Info,
Health Insurance, Beneficiary Numbers, Race/Ethnicity, Gender. | Site to site connection using VA internal network using SFTP (Secure File Transfer Protocol) |

4.2 PRIVACY IMPACT ASSESSMENT: Internal sharing and disclosure

Discuss the privacy risks associated with the sharing of information within the Department and what steps, if any, are currently being taken to mitigate those identified risks. (Work with your System ISSO to complete all Privacy Risk questions inside the document this section).

This question is related to privacy control UL-1, Internal Use.

Privacy Risk: There is a risk that information may be shared with unauthorized VA programs or systems.

Mitigation: Safeguards are implemented to ensure data is not sent to unauthorized VA organizations, including employee security and privacy training, and required reporting of suspicious activity. Use of secure passwords, access for need-to-know basis, Personal Identification Verification (PIV) Cards, Personal Identification Numbers (PIN), encryption, and access authorization are all measures that are utilized for the system.

Section 5. External Sharing/Receiving and Disclosure

The following questions are intended to define the content, scope, and authority for information sharing external to VA, which includes Federal, State, and local governments, and the private sector.
5.1 With which external organizations (outside VA) is information shared/received? What information is shared/received, and for what purpose? How is the information transmitted and what measures are taken to ensure it is secure?

Is the sharing of information outside the agency compatible with the original collection? If so, is it covered by an appropriate routine use in a SORN? If not, please describe under what legal mechanism the IT system is allowed to share the information in identifiable form or personally identifiable information outside of VA.

NOTE: Question 3.10 on Privacy Threshold Analysis should be used to answer this question.

Identify and list the names of any Federal, State, or local government agency or private sector organization with which information is shared.

For each interface with a system outside VA, state what specific data elements (PII/PHI) are shared with each specific partner.

What legal mechanisms, authoritative agreements, documentation, or policies are in place detailing the extent of the sharing and the duties of each party? For example, is the sharing of data compatible with your SORN? Then list the SORN and the applicable routine use from the SORN. Is there a Memorandum of Understanding (MOU), Computer Matching Agreement (CMA), or law that mandates the sharing of this information?

Describe how the information is transmitted to entities external to VA and what security measures have been taken to protect it during transmission.

This question is related to privacy control UL-2, Information Sharing with Third Parties

Data Shared with External Organizations

<table>
<thead>
<tr>
<th>List External Program Office or IT System information is shared/received with</th>
<th>List the purpose of information being shared/received/transmitted with the specified program office or IT system</th>
<th>List the specific PII/PHI data elements that are processed (shared/received/transmitted) with the Program or IT system</th>
<th>List the legal authority, binding agreement, SORN routine use, etc. that permit external sharing (can be more than one)</th>
<th>List the method of transmission and the measures in place to secure data</th>
</tr>
</thead>
<tbody>
<tr>
<td>HrSmart (Currently In Progress)</td>
<td>Human Resources Data Storage</td>
<td>Name, SSN, DOB, Mailing, Phone Number, Email, Emergency contact, Financial Account Information, Health Insurance, Race/Ethnicity, Gender, Military</td>
<td>MOU/ISA</td>
<td>TCP/IP and Secured by SSH</td>
</tr>
</tbody>
</table>
5.2 PRIVACY IMPACT ASSESSMENT: External sharing and disclosure

Discuss the privacy risks associated with the sharing of information outside the Department and what steps, if any, are currently being taken to mitigate those identified risks.

Discuss whether access controls have been implemented and whether audit logs are regularly reviewed to ensure appropriate sharing outside of the Department. For example, is there a Memorandum Of Understanding (MOU), contract, or agreement in place with outside agencies or foreign governments.

Discuss how the sharing of information outside of the Department is compatible with the stated purpose and use of the original collection.

This question is related to privacy control AR-2, Privacy Impact and Risk Assessment, AR-3, Privacy Requirements for Contractors and Service Providers, and AR-4, Privacy Monitoring and Auditing.

Follow the format below:

**Privacy Risk:** There is a risk that information may be shared with unauthorized VA programs or systems. Information could be intercepted and used maliciously.

**Mitigation:** Safeguards are implemented to ensure data is not sent to unauthorized VA organizations, including employee security and privacy training, and required reporting of suspicious activity. Use of secure passwords, access for need-to-know basis, Personal Identification Verification (PIV) Cards, Personal Identification Numbers (PIN), encryption, and access authorization are all measures that are utilized for the system.

### Section 6. Notice

The following questions are directed at providing notice to the individual of the scope of information collected, the right to consent to uses of the information, and the right to decline to provide information.

6.1 Was notice provided to the individual before collection of the information? If yes, please provide a copy of the notice as an Appendix-A 6.1 on the last page of the document. Also provide notice given to individuals by the source system (A notice may include a posted privacy policy, a Privacy Act notice on forms, or a system of records notice published in the Federal Register.) If notice was not provided, why not?

*These questions are related to privacy control TR-1, Privacy Notice, and TR-2, System of Records Notices and Privacy Act Statements, and TR-3, Dissemination of Privacy Program Information.*

6.1a This question is directed at the notice provided before collection of the information. This refers to whether the person is aware that his or her information is going to be collected. A notice may
include a posted privacy policy, a Privacy Act statement on forms, or a SORN published in the Federal Register, Notice of Privacy Practice provided to individuals for VHA systems. If notice was provided in the Federal Register, provide the citation.

The individual is aware their information is being collected and is directed if they have any questions to the specific SORN or Privacy Act statement.

6.1b If notice was not provided, explain why. If it was provided, attach a copy of the current notice.

The list of VA Systems of Record Notice (SORNs), including the link to the HCM DW SORN, is located here: https://www.oprm.va.gov/docs/Current_SORN_List_2_25_2022.pdf

Human Resources Information Systems Shared Service Center (HRIS SSC)-VA
SORN: 171VA056A


Federal Register Citation: 78 FR 63311

6.1c Describe how the notice provided for the collection of information is adequate to inform those affected by the system that their information has been collected and is being used appropriately. Provide information on any notice provided on forms or on Web sites associated with the collection.

HCM DW is provided data from HR Smart. There is no single sign on as the information in this system is a repository and not provided directly from any individual.

6.2 Do individuals have the opportunity and right to decline to provide information? If so, is a penalty or denial of service attached?

This question is directed at whether the person from or about whom information is collected can decline to provide the information and if so, whether a penalty or denial of service is attached. This question is related to privacy control IP-1, Consent, IP-2, Individual Access, and IP-3, Redress.

Individuals do not decline as this information is processed over from HR Smart.

6.3 Do individuals have the right to consent to particular uses of the information? If so, how does the individual exercise the right?

This question is directed at whether an individual may provide consent for specific uses or the consent is given to cover all uses (current or potential) of his or her information. If specific consent is required, how would the individual consent to each use? This question is related to privacy control IP-1, Consent.

Individuals have access to consent through the changes from HR Smart. HCM DW serves as the repository for HR Smart and consent is given as the point of initial collection of data.

6.4 PRIVACY IMPACT ASSESSMENT: Notice
Describe the potential risks associated with potentially insufficient notice and what steps, if any, are currently being taken to mitigate those identified risks. (Work with your System ISSO to complete all Privacy Risk questions inside the document this section).

Consider the following FIPPs below to assist in providing a response:

**Principle of Transparency:** Has sufficient notice been provided to the individual?

**Principle of Use Limitation:** Is the information used only for the purpose for which notice was provided either directly to the individual or through a public notice? What procedures are in place to ensure that information is used only for the purpose articulated in the notice?

This question is related to privacy control TR-1, Privacy Notice, AR-2, Privacy Impact and Risk Assessment, and UL-1, Internal Use.

Follow the format below:

**Privacy Risk:** There is a risk that VA employees will may not know HCM DW collects, maintains, and/or disseminates PII and other Sensitive Personal Information (SPI) about them.

**Mitigation:** HCM DW mitigates this risk by ensuring that it provides individuals notice of information collection and notice of the system’s existence through the methods discussed in question 6.1.

**Section 7. Access, Redress, and Correction**

The following questions are directed at an individual’s ability to ensure the accuracy of the information collected about him or her.

**7.1 What are the procedures that allow individuals to gain access to their information?**

These questions are related to privacy control IP-2, Individual Access, and AR-8, Accounting of Disclosures.

7.1a Cite any procedures or regulations your program has in place that allow access to information. These procedures, at a minimum, should include the agency’s FOIA/Privacy Act practices, but may also include additional access provisions. *For example, if your program has a customer satisfaction unit, that information, along with phone and email contact information, should be listed in this section in addition to the agency’s procedures. See 5 CFR 294 and the VA FOIA Web page at http://www.foia.va.gov/ to obtain information about FOIA points of contact and information about agency FOIA processes.*

HCM DW is not a mechanism for individuals to gain access for redress. The coverage for redress is at and through the initial point of collection that is used for HR Smart. HR Smart ensures VA employees receive a basic account in PeopleSoft where they can view and update their personal information. Once the account is generated, an email is sent to individuals notifying them of their account.

7.1b If the system is exempt from the access provisions of the Privacy Act, please explain the basis for the exemption or cite the source where this explanation may be found, for example, a Final Rule published in the Code of Federal Regulations (CFR).
Individuals have access through PeopleSoft

7.1c If the system is not a Privacy Act system, please explain what procedures and regulations are in place that covers an individual gaining access to his or her information.

HR Smart ensures VA employees receive a basic account in PeopleSoft where they can view and update their personal information. Once the account is generated, an email is sent to individuals notifying them of their account.

7.2 What are the procedures for correcting inaccurate or erroneous information?

Describe the procedures and provide contact information for the appropriate person to whom such issues should be addressed. If the correction procedures are the same as those given in question 7.1, state as much. This question is related to privacy control IP-3, Redress, and IP-4, Complaint Management.

Correction for HCM DW is employed by the HR Smart system. HR Smart is a self-service system and employees have access to their respective data. Since this is a self-service system, employees can access, redress, and correct their own personal and personnel information, and they can review and update their respective HR information as necessary. As noted in section 7.1, all HR Smart users receive an account in PeopleSoft where they can view and update their personal information. Once the account is generated, an email is sent to individuals notifying them of their account. If there is data that cannot be updated via self-service, changes can be made by users going through their administration-level HR.

7.3 How are individuals notified of the procedures for correcting their information?

How are individuals made aware of the procedures for correcting his or her information? This may be through notice at collection or other similar means. This question is meant to address the risk that even if procedures exist to correct information, if an individual is not made fully aware of the existence of those procedures, then the benefits of the procedures are significantly weakened. This question is related to privacy control IP-3, Redress, and IP-4, Complaint Management.

As noted in section 7.1, HCM DW is not the initial mechanism for correcting information. All HR Smart users receive an account in PeopleSoft where they can view and update their personal information. Once the account is generated, an email is sent to individuals notifying them of their account. In addition, online training and help information are provided for employees that allow them to understand how they can correct their information. If there is data that cannot be updated via self-service, changes can be made by users going through their administration-level HR.

7.4 If no formal redress is provided, what alternatives are available to the individual?

Redress is the process by which an individual gains access to his or her records and seeks corrections or amendments to those records. Redress may be provided through the Privacy Act and Freedom of Information Act (FOIA), and also by other processes specific to a program, system, or group of systems. Example: Some projects allow users to directly access and correct/update their information online. This helps ensures data accuracy. This question is related to privacy control IP-3, Redress, and IP-4, Complaint Management.
HCM DW is not a mechanism for initial redress as this system serves as the data repository for HR Smart.

7.5 PRIVACY IMPACT ASSESSMENT: Access, redress, and correction

Discuss what risks there currently are related to the Department’s access, redress, and correction policies and procedures for this system and what, if any, steps have been taken to mitigate those risks. For example, if a project does not allow individual access, the risk of inaccurate data needs to be discussed in light of the purpose of the project. For example, providing access to ongoing law enforcement activities could negatively impact the program’s effectiveness because the individuals involved might change their behavior. (Work with your System ISSO to complete all Privacy Risk questions inside the document this section).

Consider the following FIPPs below to assist in providing a response:

**Principle of Individual Participation:** Is the individual provided with the ability to find out whether a project maintains a record relating to him.

**Principle of Individual Participation:** If access and/or correction is denied, then is the individual provided notice as to why the denial was made and how to challenge such a denial?

**Principle of Individual Participation:** Is there a mechanism by which an individual is able to prevent information about him obtained for one purpose from being used for other purposes without his knowledge?

This question is related to privacy control IP-3, Redress.

Follow the format below:

**Privacy Risk:** There is a risk that individuals whose records contain incorrect information may not receive notification of HR changes. Furthermore, incorrect information in an HR record could result in improper compensation or benefits.

**Mitigation:** HCM DW risks are leveraged with the data and access of HR Smart. HR Smart mitigates the risk of incorrect information in an individual’s records by authenticating information and validating data accuracy using the resources discussed in question 1.5. Furthermore, VA employees will have access to their own individual online records using a username and password credentials, or by using Personal Identity Verification (PIV). Privileged users such as Human Resources Administrators and report generators will access online records other than their own, consistent with their authority and organizational affiliations using a username and password credentials. Select HR administrators have access to correct erroneous information as well, based on role.

Section 8. Technical Access and Security

The following questions are intended to describe technical safeguards and security measures.

8.1 What procedures are in place to determine which users may access the system, and are they documented?
These questions are related to privacy control AR-7, Privacy-Enhanced System Design and Development.

8.1a Describe the process by which an individual receives access to the system.

Once an individual is put into the system they are set up with a PeopleSoft account through their HR representative and directed on how to access.

8.1b Identify users from other agencies who may have access to the system and under what roles these individuals have access to the system. Who establishes the criteria for what PII can be shared?

No users outside of the VA or within the authorized HRSmart HCM-DW list of individuals will have access to alter or enter new information, only those whose information is stored can view that information.

8.1c Describe the different roles in general terms that have been created to provide access to the system. For example, certain users may have "read-only" access while others may be permitted to make certain amendments or changes to the information.

Unless specified otherwise, users will be given read-only access. The only reason someone will have elevated privileges is if they are authorized to do so.

8.2 Will VA contractors have access to the system and the PII? If yes, what involvement will contractors have with the design and maintenance of the system? Has a contractor confidentiality agreement, Business Associate Agreement (BAA), or a Non-Disclosure Agreement (NDA) been developed for contractors who work on the system?

If so, how frequently are contracts reviewed and by whom? Describe the necessity of the access provided to contractors to the system and whether clearance is required. If Privacy Roles and Responsibilities have been established to restrict certain users to different access levels, please describe the roles and associated access levels. Explain the need for VA contractors to have access to the PII. This question is related to privacy control AR-3, Privacy Requirements for Contractors, and Service Providers.

The system will not be used for managing contractor or volunteer elements of the VA labor force. VA maintains ownership of the collected data. Any contractors with access to the system complete VA’s required security procedures and protocols to access it.

8.3 Describe what privacy training is provided to users either generally or specifically relevant to the program or system?

VA offers privacy and security training. Each program or system may offer training specific to the program or system that touches on information handling procedures and sensitivity of information. Please describe how individuals who have access to PII are trained to handle it appropriately. This question is related to privacy control AR-5, Privacy Awareness and Training.
HCM DW is a repository for HR Smart and may accept the training techniques provided by that system.

8.4 Has Authorization and Accreditation (A&A) been completed for the system?

8.4a If yes, provide:

1. The Security Plan Status: Please provide response here
2. The System Security Plan Status Date: Please provide response here
3. The Authorization Status: Please provide response here
4. The Authorization Date: Please provide response here
5. The Authorization Termination Date: Please provide response here
6. The Risk Review Completion Date: Please provide response here
7. The FIPS 199 classification of the system (LOW/MODERATE/HIGH): Please provide response here

Please note that all systems containing SPI are categorized at a minimum level of “moderate” under Federal Information Processing Standards Publication 199.

8.4b If No or In Process, provide your Initial Operating Capability (IOC) date.

We do not have an IOC date as the system is undergoing development.

Section 9 – Technology Usage

The following questions are used to identify the technologies being used by the IT system or project.

9.1 Does the system use cloud technology? If so, what cloud model is being utilized?

If so, Does the system have a FedRAMP provisional or agency authorization? If the system does use cloud technology, but does not have FedRAMP authorization, explain how the Cloud Service Provider (CSP) solution was assessed and what FedRAMP documents and processes were used for the assessment in order to comply with VA Handbook 6517. Types of cloud models include Software as a Service (SaaS), Infrastructure as a Service (IaaS), Platform as a Service (PaaS), Commercial off the Shelf (COTS), Desktop as a Service (DaaS), Mobile Backend as a Service (MBaaS), Information Technology Management as a Service (ITMaaS). This question is related to privacy control UL-1, Information Sharing with Third Parties.

Note: For systems utilizing the VA Enterprise Cloud (VAEC), no further responses are required after 9.1. (Refer to question 3.3.1 of the PTA)

Yes. HCM DW is hosted with VAEC AWS.

9.2 Does the contract with the Cloud Service Provider, Contractors and VA customers establish who has ownership rights over data including PII? (Provide contract number and supporting information about PII/PHI from the contract). (Refer to question 3.3.2 of the PTA) This question is related to privacy control AR-3, Privacy Requirements for Contractors and Service Providers.
9.3 Will the CSP collect any ancillary data and if so, who has ownership over the ancillary data?

*Per NIST 800-144, cloud providers hold significant details about the accounts of cloud consumers that could be compromised and used in subsequent attacks. Ancillary data also involves information the cloud provider collects or produces about customer-related activity in the cloud. It includes data collected to meter and charge for consumption of resources, logs and audit trails, and other such metadata that is generated and accumulated within the cloud environment.*

This question is related to privacy control DI-1, Data Quality.

VA owns all data that is stored on the vendor’s cloud, upon termination of the contract the data will be returned to the VA.

9.4 NIST 800-144 states, “Organizations are ultimately accountable for the security and privacy of data held by a cloud provider on their behalf.” Is this principle described in contracts with customers? Why or why not?

*What are the roles and responsibilities involved between the organization and cloud provider, particularly with respect to managing risks and ensuring organizational requirements are met? This question is related to privacy control AR-3, Privacy Requirements for Contractors and Service Providers.*

All risk is managed and mitigated by the VA System Owners, and controls are implemented by the development personnel for the project. We have Information System Security Officer’s integrated into the project team, ensuring that we are properly securing the transactional source data, and helping to advise on the restriction of cohort size in analytical data that is produced by the system. All identifiable data is restricted to the smallest possible population size of users, in order to ensure that only those with the need and authority to view and utilize that data has access to it.

9.5 If the system is utilizing Robotics Process Automation (RPA), please describe the role of the bots.

*R robotic Process Automation is the use of software scripts to perform tasks as an automated process that executes in parallel with or in place of human input. For example, will the automation move or touch PII/PHI information. RPA may also be referred to as “Bots” or Artificial Intelligence (AI).*

The Human Capital Data Warehouse will not implement any processes using Bots. Artificial Intelligence may be used in the future, in the form of Machine Learning tools for purposes of data analysis and projection, however the ML processes will not have access to PII/PHI information, only aggregate Facts and Dimensions in the Warehouse structures.
### Summary of Privacy Controls by Family

<table>
<thead>
<tr>
<th>ID</th>
<th>Privacy Controls</th>
</tr>
</thead>
<tbody>
<tr>
<td>AP</td>
<td>Authority and Purpose</td>
</tr>
<tr>
<td>AP-1</td>
<td>Authority to Collect</td>
</tr>
<tr>
<td>AP-2</td>
<td>Purpose Specification</td>
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<tr>
<td>AR</td>
<td>Accountability, Audit, and Risk Management</td>
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<tr>
<td>AR-1</td>
<td>Governance and Privacy Program</td>
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<td>AR-2</td>
<td>Privacy Impact and Risk Assessment</td>
</tr>
<tr>
<td>AR-3</td>
<td>Privacy Requirements for Contractors and Service Providers</td>
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<td>AR-4</td>
<td>Privacy Monitoring and Auditing</td>
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<td>AR-5</td>
<td>Privacy Awareness and Training</td>
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<td>AR-7</td>
<td>Privacy-Enhanced System Design and Development</td>
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<td>AR-8</td>
<td>Accounting of Disclosures</td>
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<tr>
<td>DI-2</td>
<td>Data Integrity and Data Integrity Board</td>
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<td>DM</td>
<td>Data Minimization and Retention</td>
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<td>Minimization of Personally Identifiable Information</td>
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<td>DM-2</td>
<td>Data Retention and Disposal</td>
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<td>DM-3</td>
<td>Minimization of PII Used in Testing, Training, and Research</td>
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<tr>
<td>IP</td>
<td>Individual Participation and Redress</td>
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<td>Privacy Incident Response</td>
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<td>Internal Use</td>
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<tr>
<td>UL-2</td>
<td>Information Sharing with Third Parties</td>
</tr>
</tbody>
</table>
Signature of Responsible Officials

The individuals below attest that the information they provided in this Privacy Impact Assessment is true and accurate.

KIMBERLY FORTE
Digitally signed by KIMBERLY FORTE
Date: 2023.05.15 15:18:43 -04'00'

Privacy Officer, Kimberly Forte

ROLAND PARTEN
Digitally signed by ROLAND PARTEN
Date: 2023.05.16 10:05:17 -05'00'

Information System Security Officer, Roland Parten

ANTHONY DIANA
Digitally signed by ANTHONY DIANA
Date: 2023.05.16 11:11:52 -04'00'

Information System Owner, Tony Diana
APPENDIX A-6.1

Please provide a link to the notice or verbiage referred to in Section 6 (a notice may include a posted privacy policy; a Privacy Act notice on forms).
HELPFUL LINKS:

Record Control Schedules:

General Records Schedule 1.1: Financial Management and Reporting Records (FSC):

National Archives (Federal Records Management):
https://www.archives.gov/records-mgmt/grs

VHA Publications:
https://www.va.gov/vhapublications/publications.cfm?Pub=2

VA Privacy Service Privacy Hub:
https://dvagov.sharepoint.com/sites/OITPrivacyHub

Notice of Privacy Practice (NOPP):
VHA Notice of Privacy Practices
VHA Handbook 1605.04: Notice of Privacy Practices