



Federal Advisory Committee Act 101

- **What is the Federal Advisory Committee Act (FACA)?**
 - The Federal Advisory Committee Act is a Federal statute that governs the **establishment, termination and management** of Federal Advisory Committees (FAC). Enacted to promote openness and **transparency** and to regulate the number and duration of FACs.
- **When does FACA apply?**
 - FACA applies to all groups with at least one non-Federal employee established or utilized by an agency to obtain advice or recommendations, unless an exception applies.
- **What are Federal Advisory Committee requirements?**
 - Signed/filed Charter;
 - Designated Federal Officer (DFO);
 - Public meetings with agenda announced in Federal Register 15 days in advance of the meeting and an opportunity for public to speak or submit written comments;
 - Balanced membership; and
 - Records maintained and available for public inspection.



Federal Advisory Committee Act 101

- **What constitutes a Federal Advisory Committee (FAC) meeting?**
 - A published Federal Register Notice of Meeting
 - Open, Closed or Partially Closed
 - A Designated Federal Officer (DFO)
 - A FACA Committee that:
 - Meets in-person, virtual or through tele- and video-conference
 - Provides advice or recommendations
 - A quorum unless otherwise established in the Committee's charter or legislation.
 - Majority (more than one half) of the committee's authorized membership including ex-officio members (i.e. 50% plus one)
 - An approved agenda



Federal Advisory Committee Act 101

- **May FACs ever meet privately?**
 - FACs may convene to perform two types of work without a public meeting:
 - 1) **Preparatory work.** A meeting convened solely to gather information, conduct research , analyze relevant issues, facts in preparation for a FAC meeting or to draft papers for deliberation by FAC;
 - and**
 - 2) **Administrative work.** A meeting convened solely to discuss administrative matters of the FAC or receive administrative information from agency.
 - FAC meetings may also be closed in whole or in part under limited circumstances, such as when discussing trade secrets, personal information, and criminal matters. OGC must concur in the closure.



Federal Advisory Committee Act 101

- **Can Committee Members testify/speak on Federal Advisory Committee matters?**

PERMISSIBLE

- If asked to testify, you may speak about FAC matters only in your personal capacity.
- Your testimony should clarify that you are providing your personal opinion and are not speaking on behalf of VA or the FAC.
- As a courtesy, we appreciate you informing the FAC's DFO if you are going to testify.

MISCONDUCT

- Federal Advisory Committee members do not have authority to testify on behalf of the Committee and do not speak for VA.
- Since you are acting in your personal capacity if you testify/speak, VA cannot reimburse you for expenses or pay honoraria.



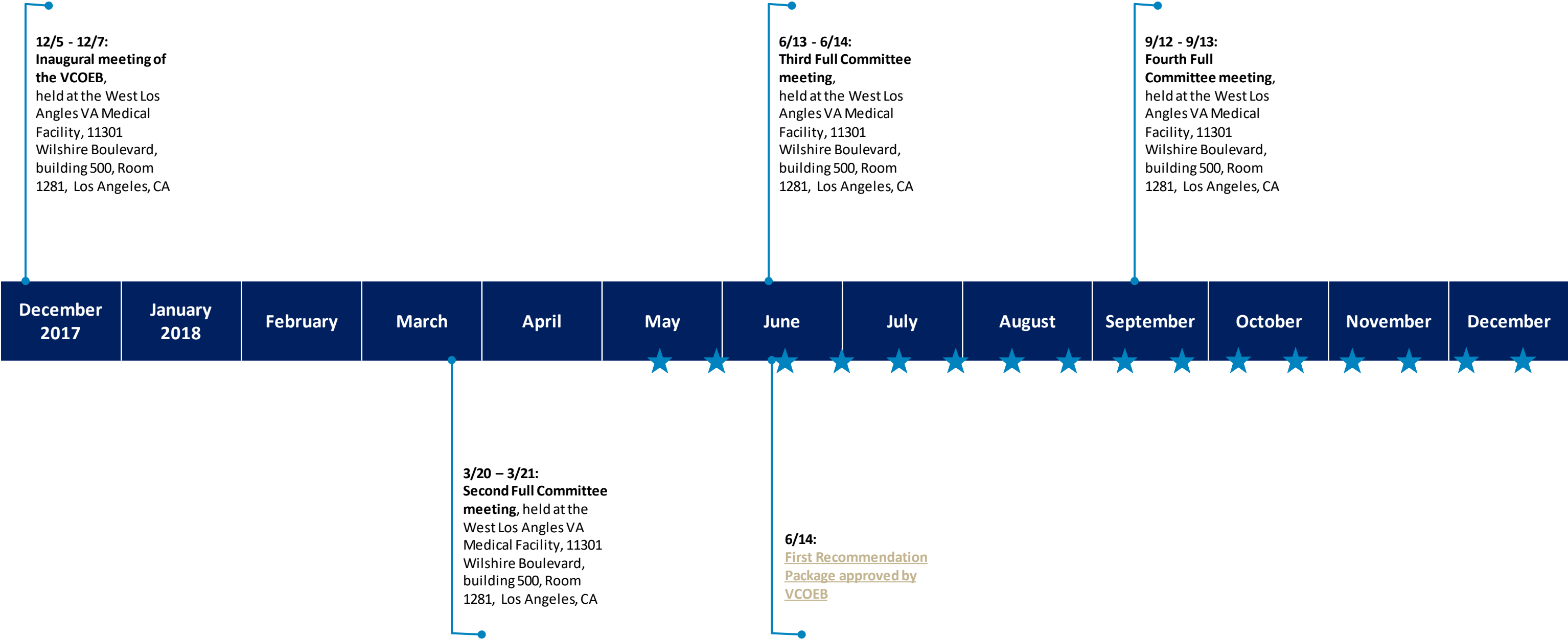
Federal Advisory Committee Act 101

- **VA Federal Advisory Committee Best Practices**
 - Master Your Committee Calendar...plan 18 months of committee meetings in advance during the next meeting or an administrative call
 - Know your role...understand the Committee's Charter and guidance located in the VA Committee Members Handbook
 - Subcommittees...formally establish these groups in accordance with the VA guidance to do the heavy lifting on research and assist with drafting recommendations
 - Meeting Mechanics...dedicate meeting time to discuss individual presentations and how they connect to the Committee's advice/recommendations
 - Cross Committee Collaboration...use your Subcommittee to engage other FACs
 - SMART Template...use the template to achieve better results
 - VA Library Services...use this service for data and information searches
 - Subject Matter Experts...recommend stakeholders for the Committee to engage
 - Annual Field Visits...do field visits and Capitol Hill meetings to better understand Veterans, Caregivers, Survivors, Stakeholders and VA Employees challenges
 - FACA and Ethics questions...ask your Designated Federal Officer for guidance

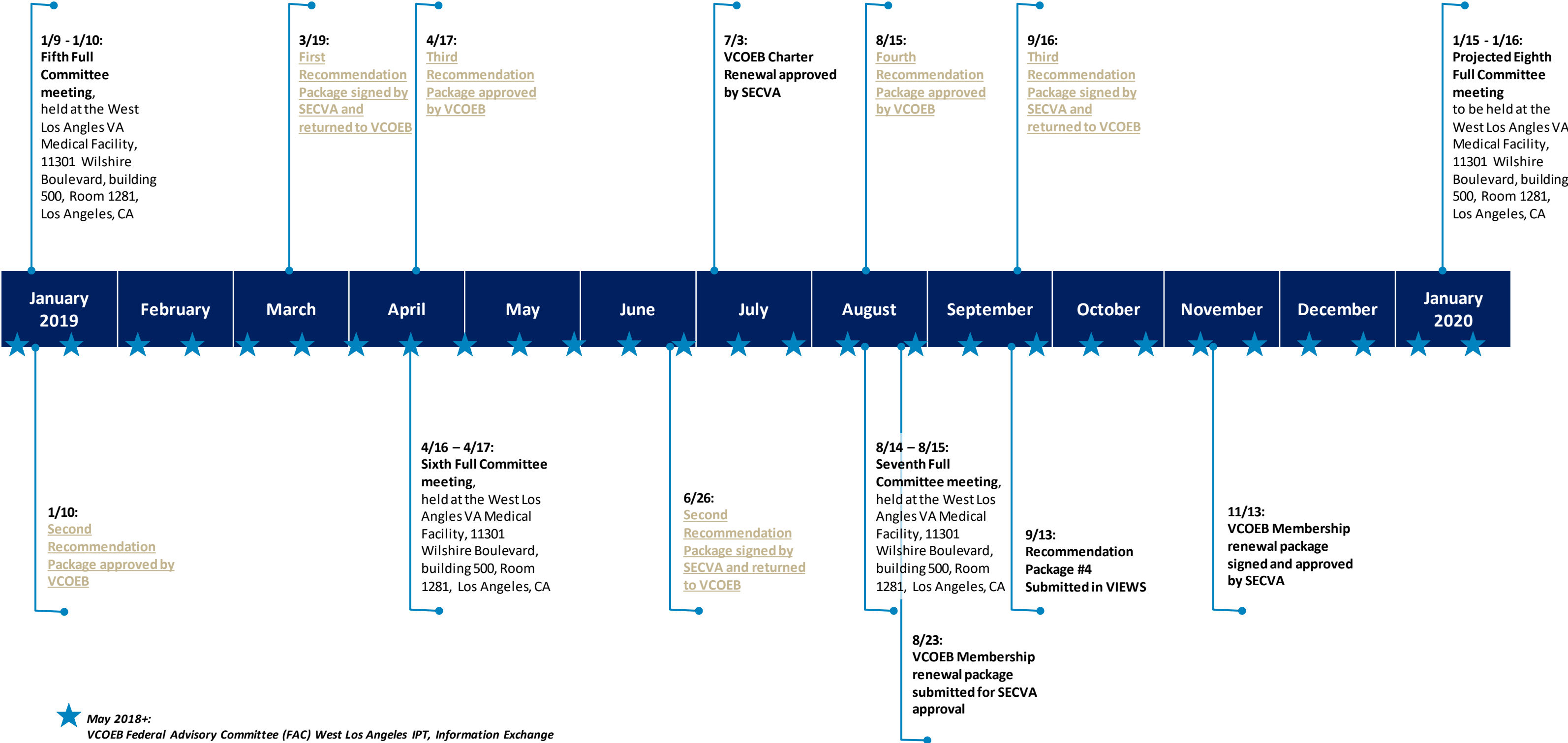
Veterans and Community Oversight and Engagement Board (VCOEB) Background

- The VCOEB is a statutory board established by Public Law 114-226 (the West Los Angeles Leasing Act of 2016) on September 29, 2016.
- VA launched the VCOEB in 2017, chaired by LtGEN John D. Hopper Jr.
- The Committee is charged with providing advice to the Secretary of the Department of Veterans Affairs related to:
 - **Identifying the goals of the community and Veteran partnership;**
 - **Improving services and outcomes for Veterans, members of the Armed Forces, and the families of such Veterans and members;**
 - **Implementing the Draft Master Plan** approved by the Secretary on January 28, 2016 and advising on the creation and implementation of any successor master plans.

VCOEB Timeline: 2017 - 2018



VCOEB Timeline: 2019 - 2020



★ **May 2018+:**
VCOEB Federal Advisory Committee (FAC) West Los Angeles IPT, Information Exchange Meeting, began 5/2018 with virtual meetings conducted every two weeks as required based on submission of topics for discussion

Back Up

VA



U.S. Department
of Veterans Affairs

Recommendation Package #1 Approved by VCOEB 6/14/18

- **Recommendation #1:** Separate the solicitation for an EUL for Building 207 from the solicitation for a Principal Developer in order to expedite completion of the renovation of Building 207 into permanent supportive housing.
- **Recommendation #2:** If the RFQ for a Principal Developer will not incorporate the substance of an RFP as defined in VA policy, then issue a separate RFP to those qualified developers who are identified through the RFQ.

Back



Recommendation Package #1 Signed by SECVA 3/19/2019

- **VA Response:** The Department fully expects that the developers who may be interested in serving as Principal Developer for the overall campus development team with other entities, to include developers who specialize in supportive housing, to ensure they have the capability and expertise to carry out all activities outlined in the RFQ. For that reason, we do not believe it is in VA's or the Veterans best interest to separate the Principal Developer RFQ from a solicitation to renovate building 207 under an EUL.

Back



Choose **VA**

VA



VETERANS
EXPERIENCE
OFFICE

Recommendation Package #2 Approved by VCOEB 1/10/19

- **Recommendation #1:** In light of the scale and unique opportunity at VA West Los Angeles, VCOEB recommends that the Secretary of Veterans Affairs direct the Veterans Health Administration to identify and include real property projects, specific to the Draft Master Plan, by March 2019 in VA's Strategic Capital Investment Plan permitting use of CHIP IN Act strategic partnerships.
- **Recommendation #2:** VCOEB recommends that the Secretary of Veterans Affairs properly resource VA West Los Angeles, and other VA offices associated with campus development, to carry out donations under the CHIP IN Act.
- **Recommendation #3:** VCOEB recommends that the Secretary of Veterans Affairs expedite the announcement of a solicitation to acquire expertise in promoting CHIP IN Act opportunities at the West Los Angeles Campus to potential donors.
- **Recommendation #4:** VCOEB recommends that the Secretary of Veterans Affairs and Office of Real Property approve mutually agreeable plans for development and operations of the Los Angeles County Metropolitan Transportation Authority (Metro) Purple Line Extension station at VA West Los Angeles.

Back



Recommendation Package #2 Signed by SECVA 6/26/19

- **VA Response to Recc. #1:** Concur-in-Principle. The Communities Helping Invest Through Property and Improvements Needed for Veterans Act of 2016, Public Law 114-294 (CHIP-IN Act), is one of several statutes authorizing VA to accept donations that would enhance VA's ability to provide services and benefits for Veterans on VA's West Los Angeles Campus. VA has long had authority to accept donations of funds for facility projects. But the CHIP-IN Act is distinct from those authorities because the CHIP-IN Act is not a donation of funds authority, nor is it a public-private partnership (P3) authority.
- **VA Response to Recc. #2:** Concur-in-Principle. As noted in response to Recommendation 1 above, the CHIP-IN Act is not an appropriate authority for VA to use in delivering housing for homeless Veterans on the West Los Angeles Campus, nor will it still be in effect when work begins on the replacement hospital or other South Campus major construction projects. That said, VA will ensure that the new West Los Angeles Campus Master Plan Program Management Office (PMO) is resourced to receive donations and to carry out work using donated funds and/or donated construction services under other appropriate authorities.
- **VA Response to Recc. #3:** Concur-in-Principle. As noted in response to Recommendation 1 above, the CHIP-IN Act is not an appropriate authority for VA to use in delivering housing for homeless Veterans on the West Los Angeles Campus, nor will it still be in effect when work begins on the replacement hospital or other South Campus major construction projects. That said, VA will ensure that the new West Los Angeles Campus Master Plan Program Management Office (PMO) is resourced promote donation opportunities under other appropriate authorities
- **VA Response to Recc. #4:** Concur. VA interprets this recommendation as VCOEB's general endorsement of VA's ongoing efforts to reach mutually-agreeable terms with LA Metro for the construction and operation of a Purple Line Extension station on the VA West Angeles Campus. VA does not interpret the recommendation to require that VCOEB and VA mutually agree on the terms of any Purple Line development and/or operation plans before the VA Secretary and/or Office of Real Property approves such plans. Pursuant to authority delegated by the Secretary, VA's Office of Real Property is currently negotiating with LA Metro the terms of a temporary and permanent easement to allow LA Metro to construct and operate a Purple Line Extension station on the VA West Los Angeles Campus.

Back



Recommendation Package #3 Approved by VCOEB 4/17/19

- **Recommendation #1:** Implement a dual track land use application review process prior to executing new short-term permits and revocable licenses at VA West Los Angeles.
- **Recommendation #2:** Create a GLA Change Management initiative/team/resources to enhance and coordinate communications across the West LA VA Campus.
- **Recommendation #3:** Create communications portal, content management platform to enhance knowledge management, increase engagement with the LA Veteran Community, and rebuild trust that has been lost.
- **Recommendation #4:** Develop *specific* metrics to measure the *degrees* of “principally benefiting Veterans and their families,” and communicate these metrics, as well as a *corresponding* timeline to meet its *specified metrics* and the deliverables to the community.
- **Recommendation #5:** Given the lack of appropriated funds associated with the implementation of the Draft Master Plan, the Secretary should both encourage and make available all relevant financial and fundraising resources including the Offices of Veterans Experience and Strategic Partnerships, MOUs for nonprofit and Veteran Service Organizations, Special Purpose Funds and other possibilities to support the rehabilitation of the West Los Angeles Campus and the Veterans and Community Oversight and Engagement Federal Advisory Committee’s efforts to support the same.

Back



Recommendation Package #3 Signed by SECVA 9/16/19

- **VA Response to Recc. #1: Concur-in-principle.** VA agrees that additional Veteran and community input is needed to ensure that land-use decisions at the West Los Angeles (LA) Campus meet the highest-priority needs of Veterans and their families. VA also agrees that the West LA Campus land-use decision process must be transparent and informed by the campus' various overseers, such as VCOEB, the VA Office of Inspector General (OIG), and Congress. However, pursuant to the Federal Advisory Committee Act (5 U.S.C. App.), the West Los Angeles Leasing Act of 2016 (Public Law (P.L.) 114- 226), the VCOEB Charter, or any other relevant authority, VA does not believe that VCOEB is authorized to provide pre-decisional input into inherently Governmental land use decisions.
- **VA Response to Recc. #2: Concur-in-principle.** VA agrees that the pace and extent of the ongoing and planned future changes at the West LA Campus require expert change management capabilities, to include strong and proactive internal and external communications and Veteran/stakeholder outreach. VAGLAHS leadership has requested and received a commitment from the Veterans Health Administration and VA senior leaders to fund a robust Program Management Office (PMO) to support the West LA draft master plan implementation effort and other ongoing and planned changes at West LA. The PMO will include resources dedicated to improving VAGLAHS communications, outreach, and change management capabilities. VAGLAHS and the Integrated Project Team (IPT) leaders will determine whether those resources should or will be VA employees or expert contractors, as well as how they will carry out and measure the effectiveness of their work.

Recommendation Package #3 Signed by SECVA 9/16/19

- **VA Response to Recc. #3: Concur.** VAGLAHS has already implemented all appropriate aspects of this recommendation. While the VCOEB acknowledges the creation of the new master plan-related Web site (<http://westladraftmasterplan.org>), its recommendation does not acknowledge the many hours that IPT members and their supporting contractors have spent, and will continue to spend, in direct communication and collaboration with VCOEB members to incorporate their suggestions into the Web site's layout, content, and related push content delivery processes. The Secretary need not intervene to "direct" VAGLAHS or IPT leaders to heed and implement sound and feasible VCOEB input that is within those leaders' authority to implement.
- **VA Response to Recc. #4: Concur-in-principle.** VA agrees that leasing decisions at the West LA Campus should be informed by a comprehensive, quantitative, and qualitative assessment of the needs of Veterans and their families, and of the extent to which those needs are met by current or potential lessees and enhanced-use lessees. VA does not agree that VCOEB can or should be tasked with establishing the criteria for these assessments, or with scoring the services of lessees, because these are inherently Governmental activities that are solely within the purview of VA officials who carry out VA's leasing and enhanced-use leasing programs.
- **VA Response to Recc. #5: Concur.** VA understands this recommendation to encourage the Secretary to aggressively pursue innovative partnerships and funding sources to carry out the draft master plan. VA will convene an ad hoc working group of representatives from VAGLAHS, the IPT, VA's Veterans Experience Office, and the Office of the General Counsel to identify and pursue appropriate funding and partnership opportunities.

Back



Recommendation Package #4 Approved by VCOEB 8/15/19

- **Recommendation #1:** Increase “A Bridge Home” bed capacity and prioritize Lease Revenue Fund expenditures to support expansion until 2022
- **Recommendation #2:** Partner with the U.S. Secretary of Education and Brentwood School to implement a Veterans Upward Bound Program at VA West Los Angeles

Back





VA

U.S. Department
of Veterans Affairs
VA Greater Los Angeles Healthcare System



VA GREATER LOS ANGELES HEALTHCARE SYSTEM DRAFT MASTER PLAN



Restoring the Campus as a Home for homeless & under-served Veterans

YEAR IN REVIEW...

VA WLA Campus
Programmatic
Environmental Impact
Statement (PEIS) Record
of Decision Issued

JUL 2019

Dr. Steven E. Braverman
begins as new VAGLAHS
Medical Center Director

SEP 2019

Phase 1
Columbarium
Opened

OCT 2019

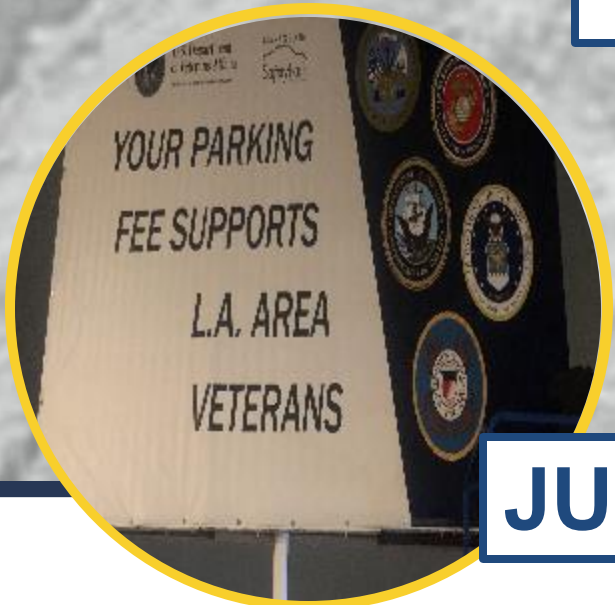
DEC 2019

JUNE 2019

Barrington Village Parking
Lot Lease with SafetyPark
executed to provide
Veteran-centric
management of public
facing parking lots

Buildings 205/208
Enhanced Use Lease
executed and is pending
financial closing.

2019



ON THE HORIZON



LA METRO PURPLE LINE

- VA is supportive of facilitating access to the West LA campus for our Veterans
- VA is working with LA Metro to finalize the proposed footprint of the station (north of the main hospital B500), minimize construction impacts, and to ensure the project principally benefits Veterans
- Metro has completed environmental and historic preservation due diligence requirements as VA's Office of Real Property continues easement negotiations.
- On 11/27/2019, VA and Metro entered into a temporary access agreement for tree relocations and due diligence activities.

PATIENT CARE ENHANCEMENTS

- VA will enhance the existing medical center through the development of a Critical Care Tower to include:
 - State of the Art Surgical Suite & Interventional Radiology
 - New Central Energy Plant & IT Facility
 - 21st Century Inpatient Beds & ICUs
 - New Mental Health Floor
 - New Emergency Room
 - New Sterile Processing Service
 - State-of-the-Art Imaging & MRI



ON THE HORIZON



BUILDING 205/208 CONSTRUCTION

- The Enhanced Use Lease (EUL) with Shangri-La Construction, LP and Step-Up On Second, Inc. for Buildings 205/208 signed on 12/2/2019 and is pending financial closing.
- VA anticipates construction 60-90 days after closing, and taking 18-24 months.
- Building 205 current design includes 32 studio units and 36 one-bedroom units
- Building 208 current design includes 26 studio units and 28 one-bedroom units



BUILDING 207 CONSTRUCTION

- The EUL for Building 207 with West LA Veterans Collective, LLC is under negotiation with construction anticipated to begin 3rd Quarter CY2020 and be completed 1st Quarter CY2022.



VA

U.S. Department
of Veterans Affairs
VA Greater Los Angeles Healthcare System



VA GREATER LOS ANGELES HEALTHCARE SYSTEM A BRIDGE HOME



INTRO

- ABH will be located between Building #116 (New Directions) and the CalVet State Home; adjacent to VAPD



- VA is partnering with the City of LA and the County of LA to provide a safe facility for homeless Veterans to temporarily reside on the VA's West Los Angeles Campus while awaiting development of permanent housing
- A Bridge Home (ABH) will provide 100 Beds of Transitional Housing & Programming on the Northside of the Campus
- This comprehensive intensive case management service will provide Veterans rapid stability of medical, mental health, substance abuse and other psychosocial problems with placement into safe and temporary housing

STRUCTURES & PROGRESS



- Construction of the Fabric Membrane Structures is underway, with expected completion in early February 2020.
- Provide safe and secure accommodations as well as basic life services; bathrooms, showers, laundry.
- Clear-span interiors provide structures with a natural and bright living environment, with an energy-efficient insulation package.

STATUS UPDATE

- **Contracting:** VA Contracting issued a solicitation for a Service Provider, in December 2019, reviewed submissions and has preliminarily selected an awardee (pending Contracting & Legal due diligence)
- **Award:** We anticipate issuing an Award to selected Service Provider in Mid-January
- **Operations:** The Service Provider will have 45-days from Award to become operational (late-Feb / early-March)
- **Eligibility:**
 - Male
 - Homeless
 - VA Healthcare Eligible
 - Able to Perform All Activities of Daily Living
- **Services:**
 - Shelter: each Veteran will be assigned his own bed and locker/dresser
 - Subsistence: 3 meals & 2 snacks per day
 - Case Management: Ratio of 20:1
 - Life Skills Groups

PROJECT OPENING

Scheduled for Early March 2020



Drone Shot; 01/07/2020

VETERAN MOVE-IN

Targeting First Week of March 2020

ADMISSIONS FAIR

- **Objective:** Admit 85-100 Veterans within the first two weeks of service.
- **Referrals:** Veterans will be referred by internal and external community partners.
- **Timing:** The day and time for admissions will be associated with the Referral Source (i.e. Veterans referred by the Welcome Center will be given the same day and time, etc.).
- **Orientation:** Veterans will participate in group orientation followed by 1:1 meetings with a service provider case manager and HCHV liaison.
- **Bed Assignment & Move-In:** Veterans will be assigned their bed and will move-in on the same day they are processed.
- **Wait Listing & Screening:** The service provider will develop and present to VA CERS the finalized screening, referral, & wait-listing process. Once finalized, VA CERS will work in conjunction with the service provider to communicate with referring partners.





FOR MORE INFORMATION:

www.westladraftmasterplan.org

VCOEB RECCOMENDATIONS UPDATE

- **Recommendation #1:** Implement a dual track land use application review process prior to executing new short-term permits and revocable licenses at VA West Los Angeles.
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TRANSFORMING A CAMPUS INTO A

COMMUNITY

WEST LOS ANGELES VA CAMPUS REDEVELOPMENT

DEVELOPMENT TEAM



CENTURY



THOMAS SAFRAN
& ASSOCIATES


COLLABORATIVE PARTNERS



CF CITY
FABRICK

kpff





**The Veterans Collective
is deeply committed to the successful
transition of military Veterans and their
families through the provision of service-
enriched housing that promotes recovery,
wellness, and a more hopeful future.**

MISSION STATEMENT



GUIDING PRINCIPLES



HOME

Holistically assemble services, amenities and housing that anchor our residents in home.



NURTURE

Support residents' mental, physical and emotional health and connectivity within and beyond this community.



OPPORTUNITY

Embrace veterans, stakeholders, and partners with shared values and respect.



RESTORE

Serve as a responsible steward for the historic built and natural environments of the community.



OUTSTANDING

Build monumentally modest neighborhoods for veterans.



SUSTAIN

Ensure the long term fiscal health, viability and success of the community.

ESTABLISH
ORDER



Create sense of hierarchy, orientation, and monumentality across the community through organization of structures and landscape.

URBAN DESIGN
STRATEGIES



ASSEMBLE
HARMONY



Preserve the architectural heritage of the community and integrate new construction within the existing community.

CONNECT TO
CONTEXT



Foster physical connections both within the VA community and beyond into the surrounding community. Create meaningful gathering places where community can be brought together.

BUILD
CRITICAL MASS



Cluster development, uses, and infrastructure improvements to build critical mass of activity, services, and amenities within the community. Be thoughtful on phasing, focusing development on areas that can be fully claimed, built out and utilized.

CREATE MONUMENTAL
MODESTY



Enhance the civic design and architecture of the West LA-VA community through historic preservation, new construction, monuments, public art, and landscape design.

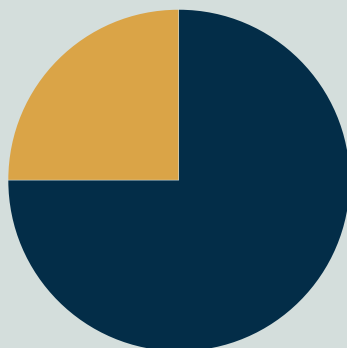
POPULATION OVERVIEW



2019 Los Angeles County Point In Time Count – 3,878 Veterans

Represents 7% of Los Angeles County homeless population
Includes 1,300 chronically homeless veterans

982
sheltered in
Emergency/
Transitional



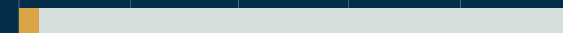
2,896
unsheltered

VETERANS OF ALL BACKGROUNDS & MILITARY SERVICE ERAS

Senior veterans	Single-parent veteran families
Female veterans	Iraq/Afghanistan era veterans
Male veterans	Chronically homeless
LGBTQ+ veterans	Disabled veterans
Veteran families	Military Sexual Trauma

MILITARY SEXUAL VIOLENCE

Male



Transgender

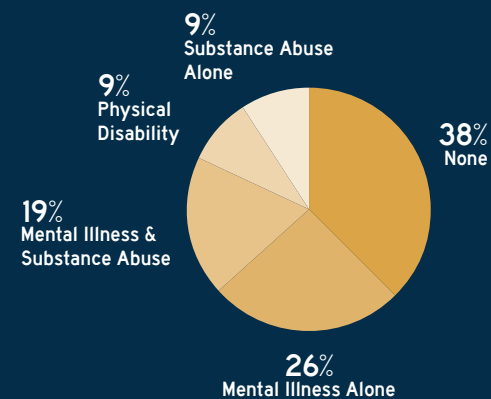


Female



0% 20% 40% 60% 80% 100%

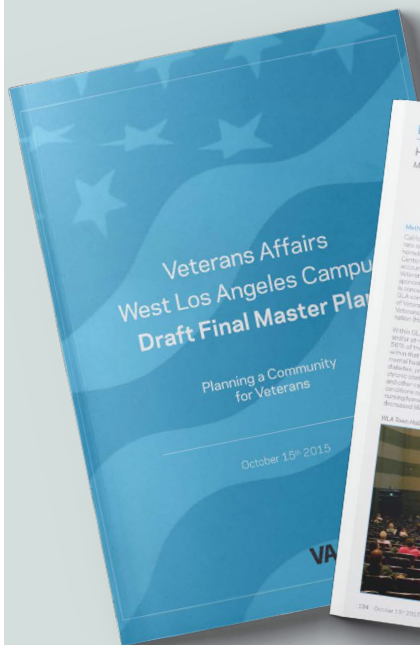
PREVALENCE OF MENTAL ILLNESS, SUBSTANCE ABUSE, AND PHYSICAL DISABILITY

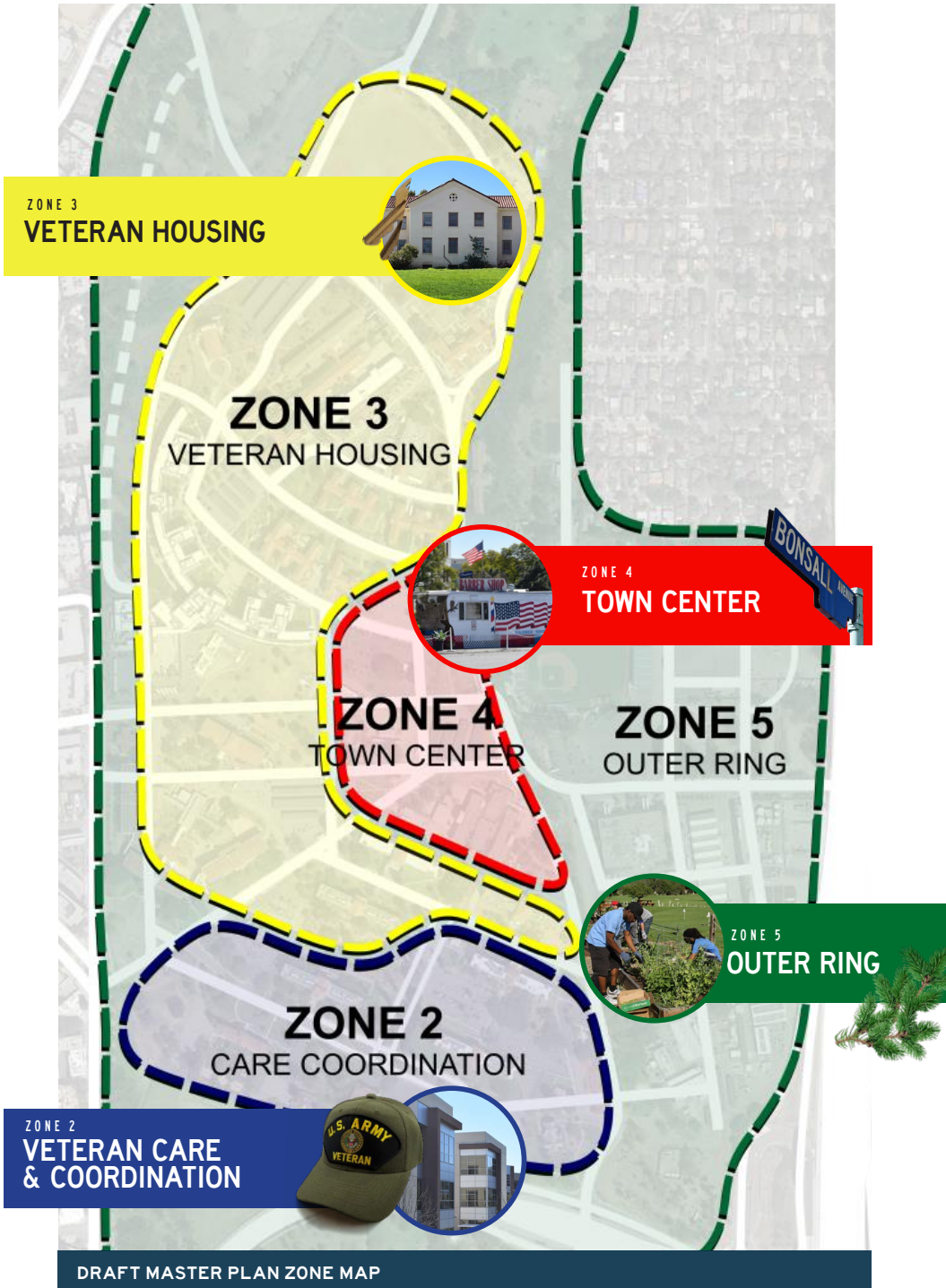


PLANNING INFLUENCES















PIT Homeless Count
PEIS
Historic Tiering
West LA Leasing Act
Framework Draft Master Plan





DRAFT COMMUNITY PLAN COMPOSITE













LEGEND

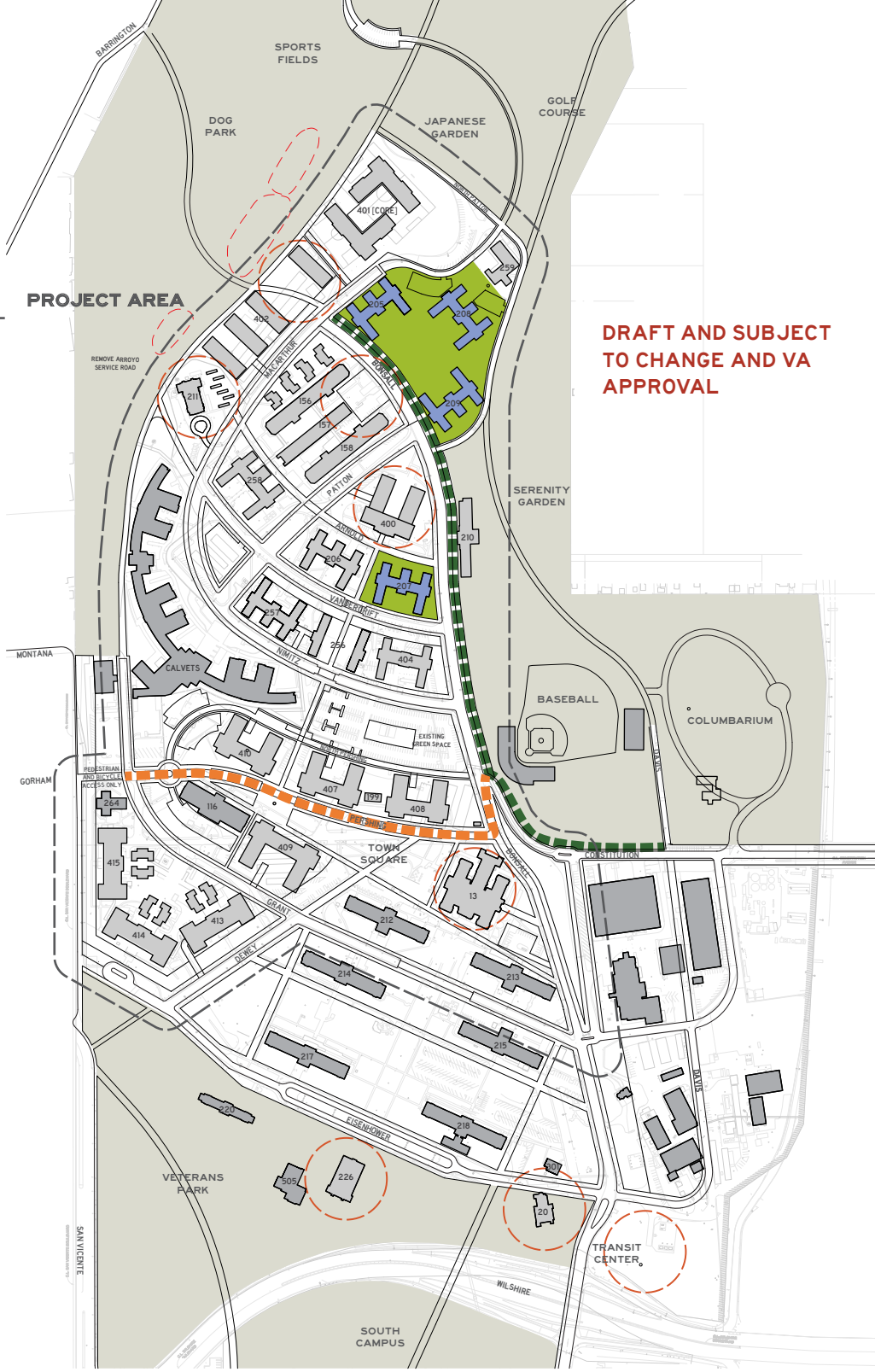
-  PHASE 0
-  PHASE 1
-  PHASE 2
-  PHASE 3
-  PHASE 4
-  COMMUNITY
-  OPEN SPACE
-  GROUND FLOOR ACTIVITY
-  BONSALE UTILITY BACKBONE
-  NEW GAS MAIN
-  CONTROLLED ACCESS
-  EGRESS ONLY



DRAFT COMMUNITY PLAN













COMPOSITE PHASE 0

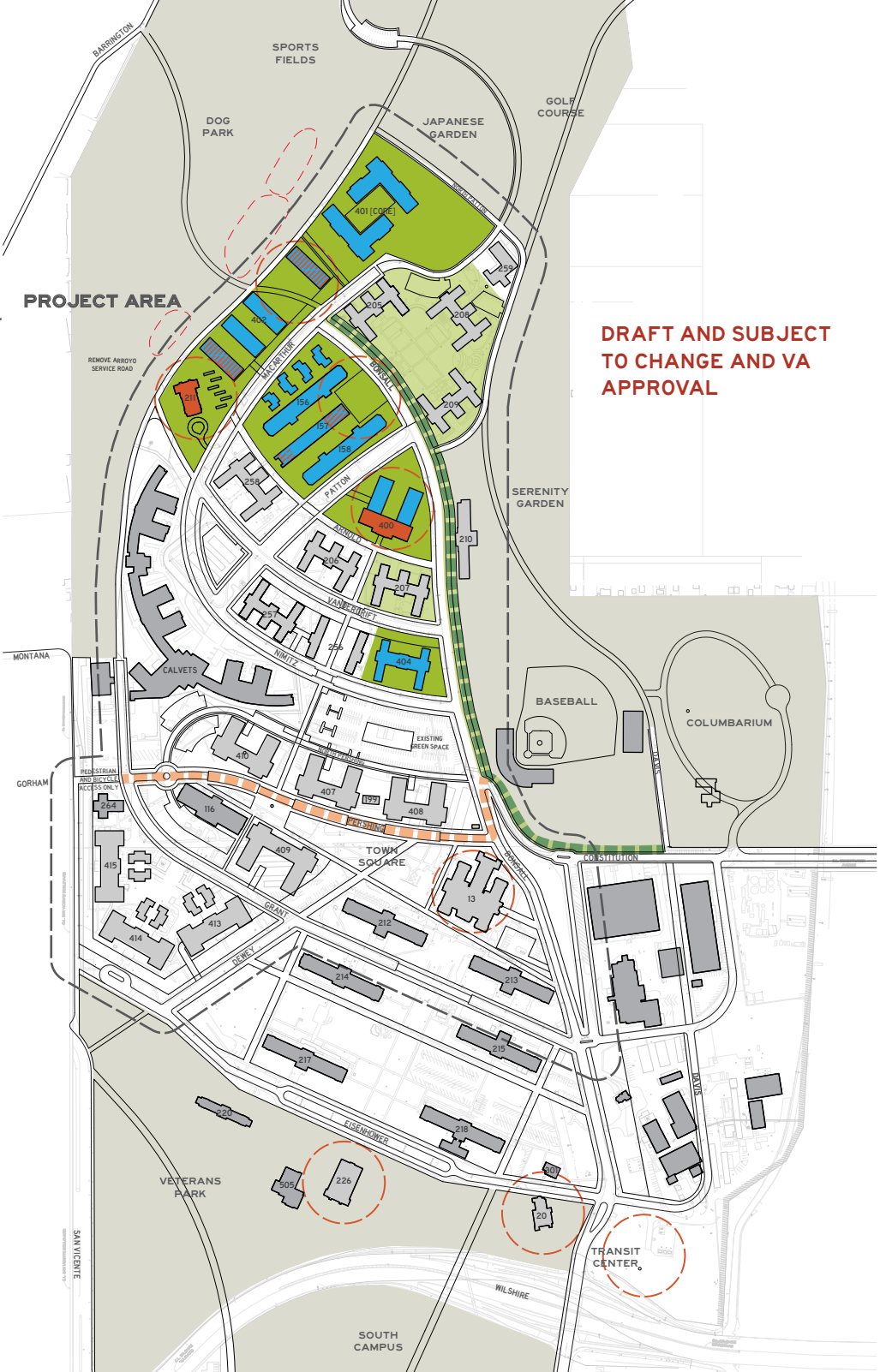
LEGEND		PHASE UNIT COUNT	CUMULATIVE UNIT COUNT
	PHASE 0	241 HOMES (INCLUDING SHANGRI-LA)	241 HOMES
	PHASE 1	603 HOMES (INCLUDING CORE)	844 HOMES
	PHASE 2	440 HOMES	1284 HOMES
	PHASE 3	275 HOMES	1559 HOMES
	PHASE 4	132 HOMES	1691 HOMES
	COMMUNITY		
	OPEN SPACE		
	GROUND FLOOR ACTIVITY		
	BONSALL UTILITY BACKBONE		
	PERSHING GAS MAIN		
	CONTROLLED ACCESS		
	EGRESS ONLY		



DRAFT COMMUNITY PLAN













COMPOSITE PHASE 1

LEGEND	PHASE UNIT COUNT	CUMULATIVE UNIT COUNT
	PHASE 0 241 HOMES (INCLUDING SHANGRI-LA)	241 HOMES
	PHASE 1 603 HOMES (INCLUDING CORE)	844 HOMES
	PHASE 2 440 HOMES	1284 HOMES
	PHASE 3 275 HOMES	1559 HOMES
	PHASE 4 132 HOMES	1691 HOMES
	COMMUNITY	
	OPEN SPACE	
	GROUND FLOOR ACTIVITY	
	BONSALL UTILITY BACKBONE	
	PERSHING GAS MAIN	
	CONTROLLED ACCESS	
	EGRESS ONLY	



DRAFT COMMUNITY PLAN













COMPOSITE PHASE 2

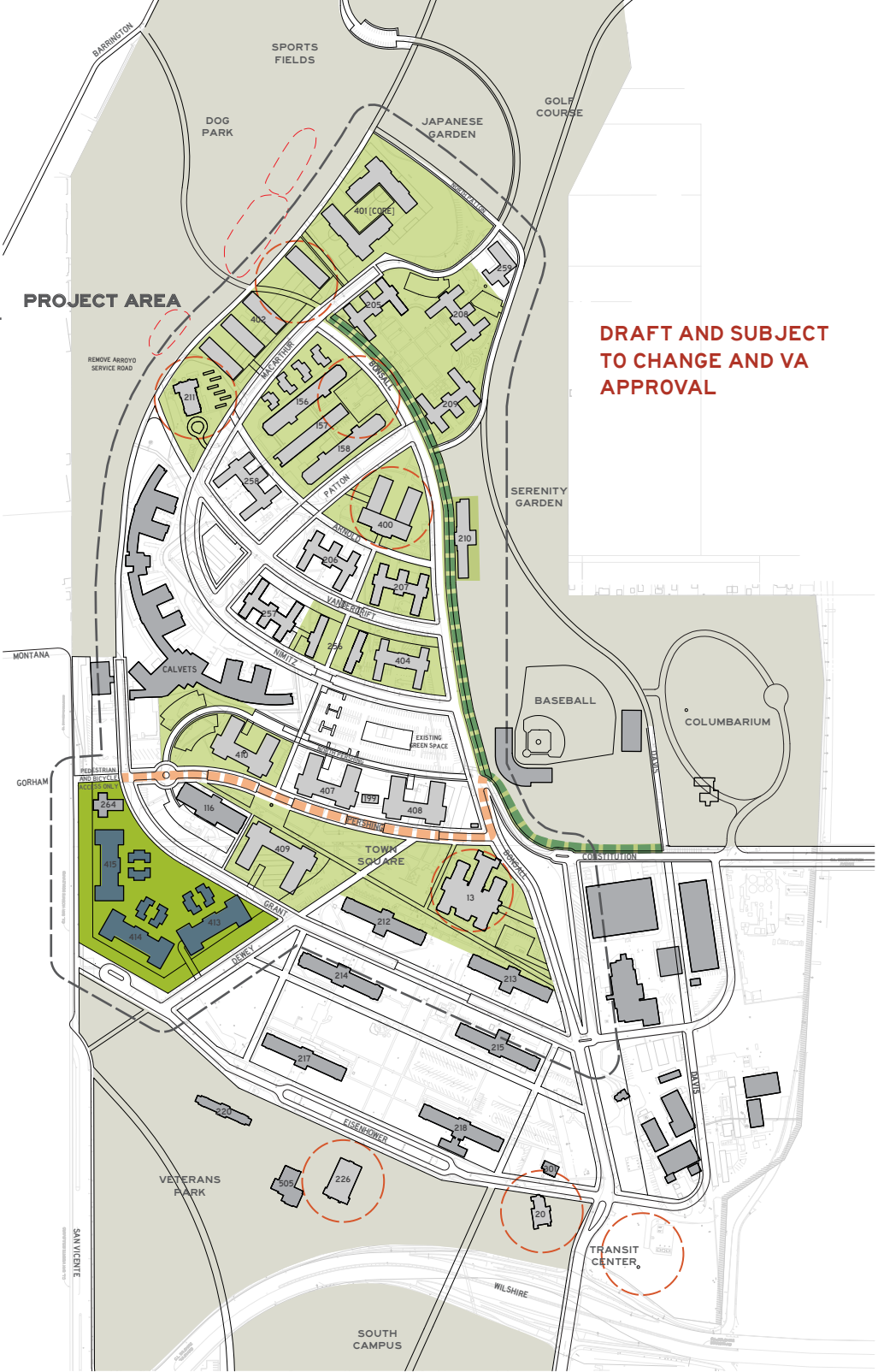
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	COMMUNITY	
	OPEN SPACE	
	GROUND FLOOR ACTIVITY	
	BONSALL UTILITY BACKBONE	
	PERSHING GAS MAIN	
	CONTROLLED ACCESS	
	EGRESS ONLY	



DRAFT COMMUNITY PLAN













COMPOSITE PHASE 3

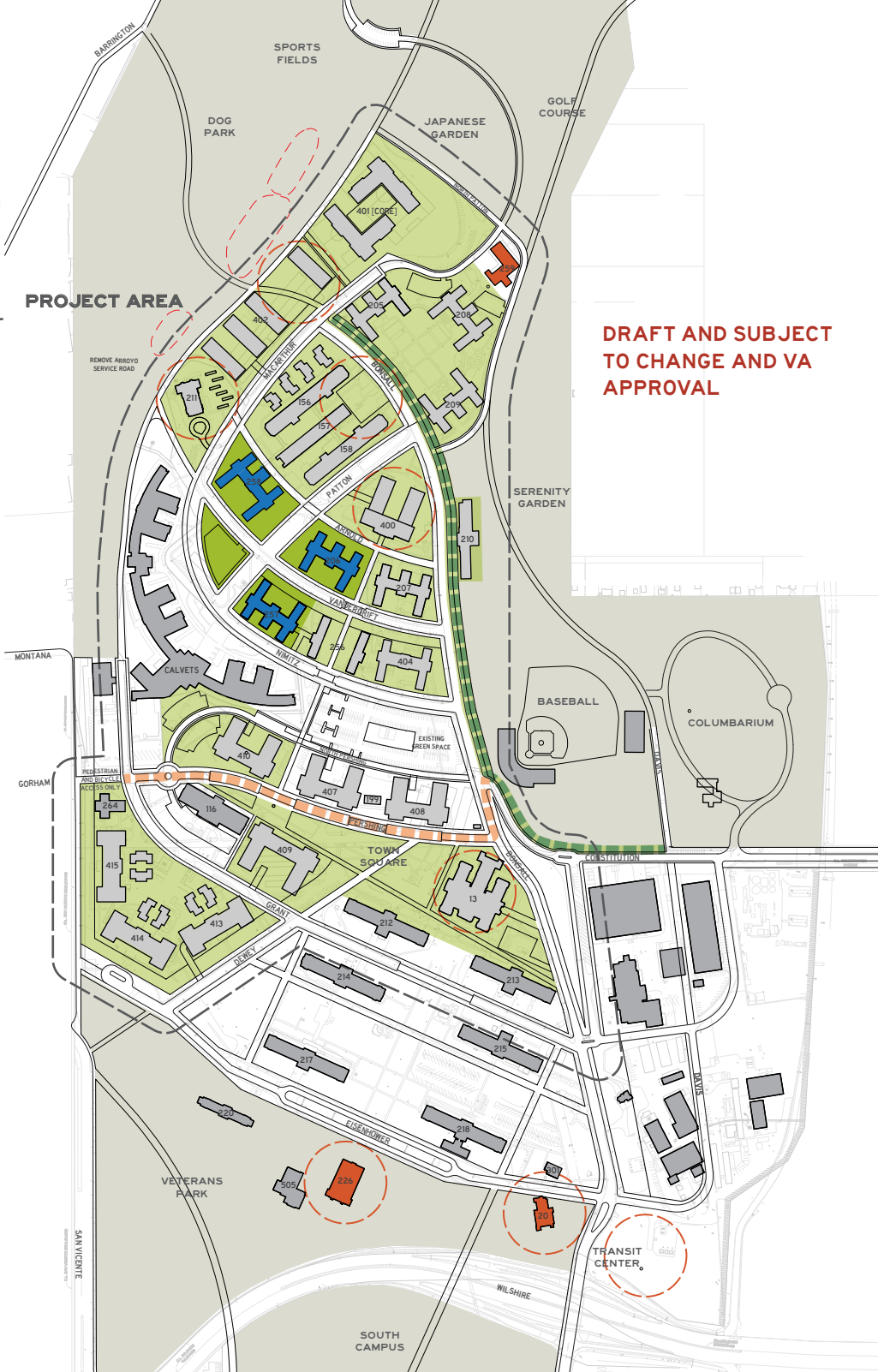
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	PERSHING GAS MAIN	
	CONTROLLED ACCESS	
	EGRESS ONLY	



DRAFT COMMUNITY PLAN

COMPOSITE PHASE 4

LEGEND		PHASE UNIT COUNT	CUMULATIVE UNIT COUNT
	PHASE 0	241 HOMES (INCLUDING SHANGRI-LA)	241 HOMES
	PHASE 1	603 HOMES (INCLUDING CORE)	844 HOMES
	PHASE 2	440 HOMES	1284 HOMES
	PHASE 3	275 HOMES	1559 HOMES
	PHASE 4	132 HOMES	1691 HOMES
	COMMUNITY		
	OPEN SPACE		
	GROUND FLOOR ACTIVITY		
	BONSALL UTILITY BACKBONE		
	PERSHING GAS MAIN		
	CONTROLLED ACCESS		
	EGRESS ONLY		



DRAFT COMMUNITY PLAN

NORTH VILLAGE + WELLNESS CENTER

POTENTIAL AMENITIES AND SERVICES



PHASE 1 TOTALS

603 HOMES

7 PROJECTS

844 CUMULATIVE UNITS

PHASE 1



DRAFT AND SUBJECT
TO CHANGE AND
VA APPROVAL



DRAFT COMMUNITY PLAN

SOUTH VILLAGE + TOWN SQUARE

POTENTIAL AMENITIES AND SERVICES



PHASE 2 TOTALS

440 HOMES

7 PROJECTS

1284 CUMULATIVE UNITS

PHASE 2








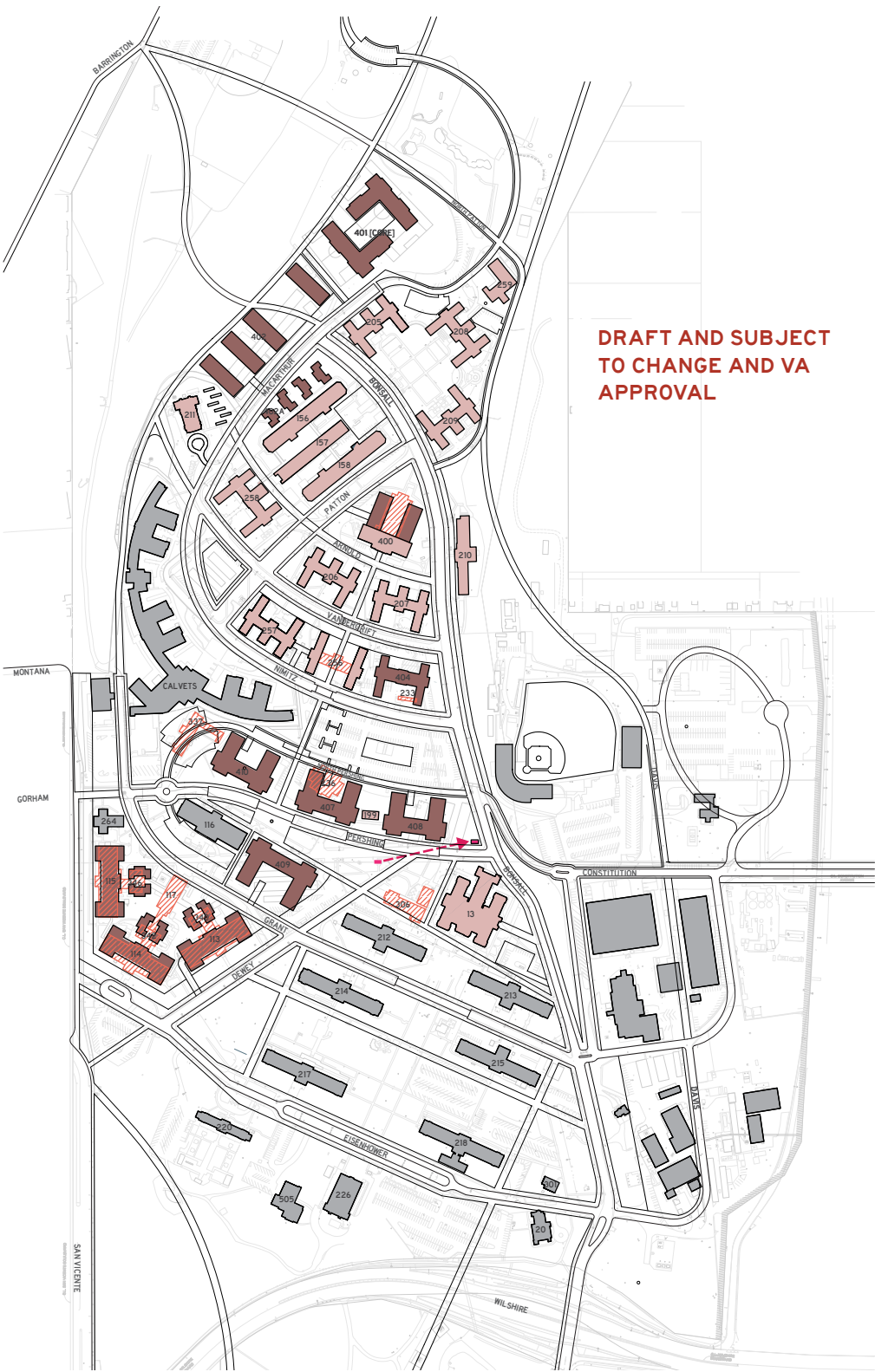
DRAFT AND SUBJECT
TO CHANGE AND
VA APPROVAL



DRAFT COMMUNITY PLAN

DEVELOPMENT TYPE

LEGEND		RESIDENTIAL BUILDINGS	UNITS
	NEW CONSTRUCTION	12	1,062 (63%)
	ADAPTIVE REUSE	13	629 (37%)
	RELOCATION		
	NOT A PART		
	DEMOLISH		





DRAFT COMMUNITY PLAN

HOUSING DEVELOPMENT PHASES

LEGEND

	PHASE 0	241 HOMES (INCLUDING SHANGRI-LA)
	PHASE 1	603 HOMES (INCLUDING CORE)
	PHASE 2	440 HOMES

PHASE 0 – 2 TOTAL 1284 HOMES

	PHASE 3	275 HOMES
	PHASE 4	132 HOMES

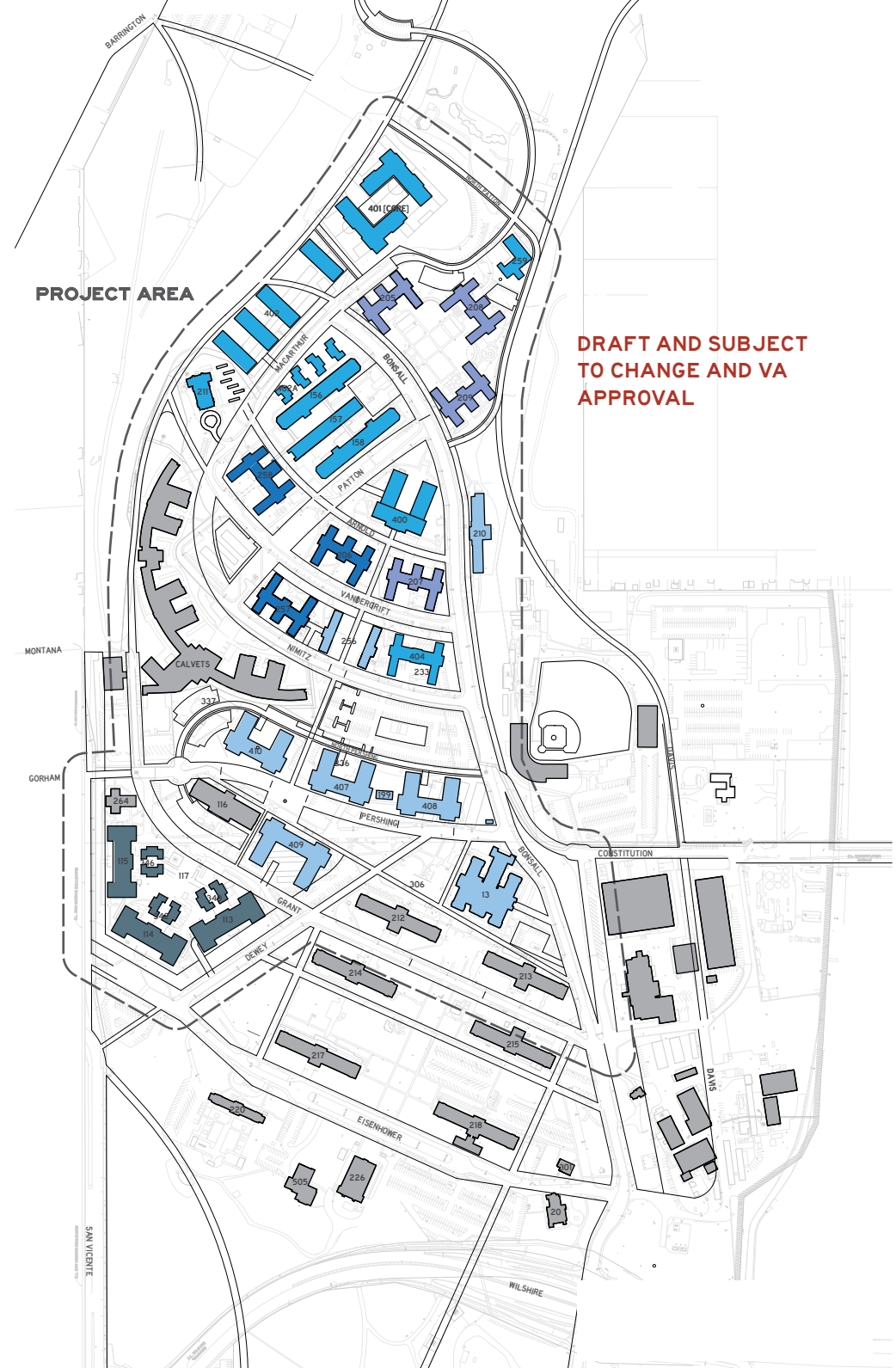
CUMULATIVE TOTAL 1691 HOMES

TOTAL UNITS

1,450 HOMES PRINCIPAL DEVELOPER COMMUNITY PLAN

241 HOMES HOMES DEVELOPED BY OTHERS

1.691 HOMES TOTAL NORTH CAMPUS BUILD



DRAFT COMMUNITY PLAN

CIRCULATION

LEGEND

MAIN STREET



NEIGHBORHOOD STREET



LANE WAY



PEDESTRIAN/BIKE PROMENADE



PEDESTRIAN/BIKE TRAIL



FLEX STREET



CONTROLLED ACCESS



EGRESS ONLY



STREET TYPE

LEGEND

MAIN STREET

NEIGHBORHOOD STREET

LANE WAY

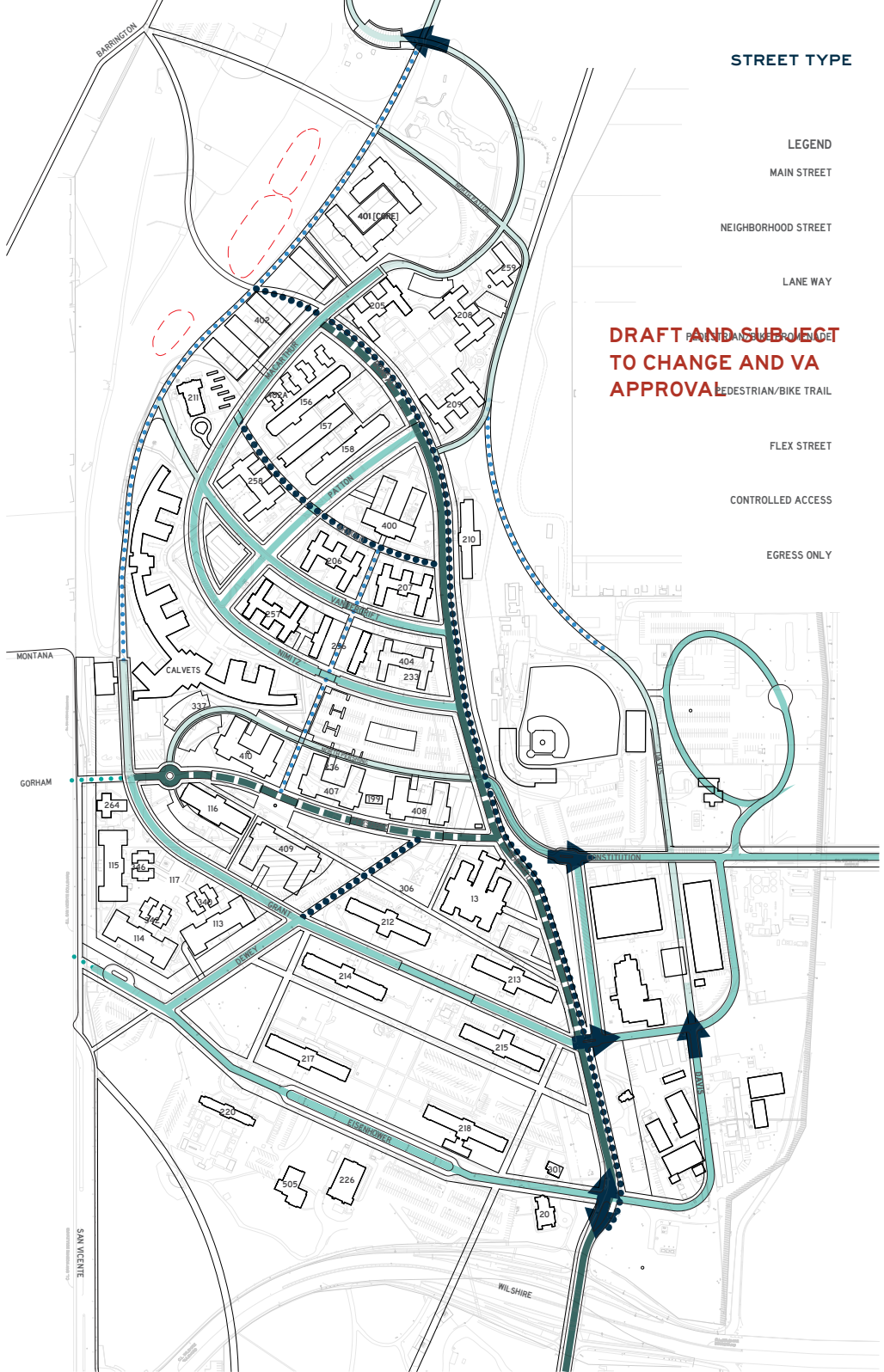
**DRAFT AND SUBJECT
TO CHANGE AND VA
APPROVAL**

PEDESTRIAN/BIKE TRAIL

FLEX STREET

CONTROLLED ACCESS

EGRESS ONLY



INFRASTRUCTURE OVERVIEW

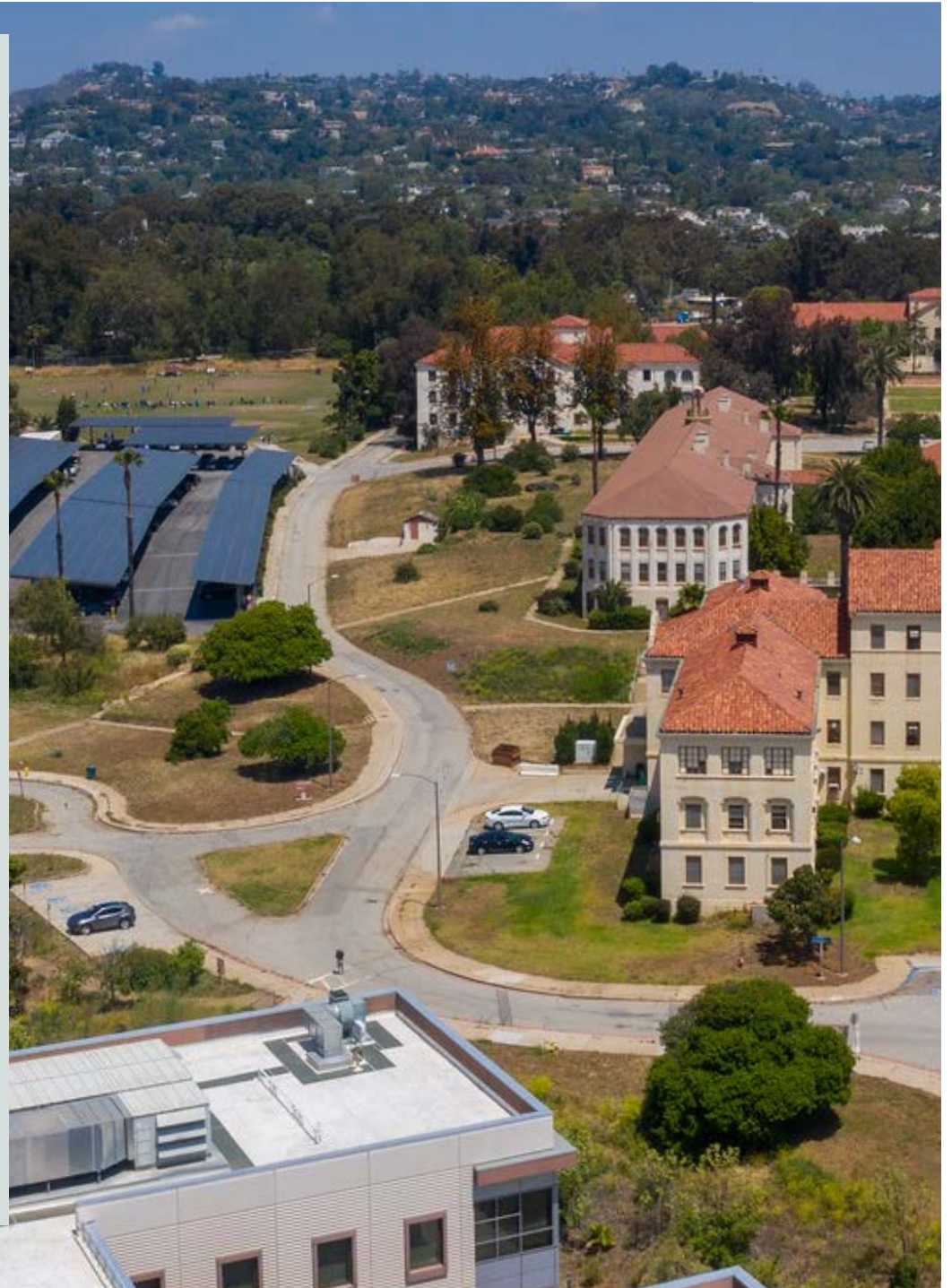


Identify extraordinary infrastructure needs, specifically those costs that are not typically incurred for an affordable housing development

Identify and prioritize immediate needs to deliver a minimum of 1,200 permanent supportive Veteran homes (thru Phase 2)

Address immediate infrastructure needs in a manner that does not delay housing development while maintaining a long view of the community

Infrastructure financing sources: VA-contribution, EUL-contribution, 3rd party resources (State and Federal government programs), among others



INFRASTRUCTURE BONSALL UTILITY BACKBONE



Estimated cost ~\$10 million

Project start date in late Spring/ early Summer 2020; Completion targeted for Summer 2021

Scope, cost, schedule and financing subject to VA, utility, and local approvals and permits

Potential funding to include Capital Contribution from VA



BUILDING UPDATES

Building
208

Building
209

Building
207

Building
205





BLDG 207 UPDATE

B207 IS PART OF PHASE 0



\$8.2M of funds awarded by City

\$5.7M of funds awarded from County

PBVASH Vouchers awarded from County

Tax Credit award projected in Winter 2020

Start of construction projected Summer 2020





ACCOMPLISHMENTS + MILESTONES



PLANNING

Supported VA development of PEIS and subsequent Record of Decision

Assisted negotiation of historic Programmatic Agreement with State Historic Preservation Office

Drafted Community Plan developed for public input

Drafted Master Association plan while developing a Service Coordination “Backbone” concept

Drafted infrastructure assessment (in progress)

Coordinated with MacArthur Field developer

Coordinated with other North Campus developers/owners

Developed draft property management, supportive service and operational values



ACCOMPLISHMENTS + MILESTONES



POLICY, COMMUNITY OUTREACH + ENGAGEMENT

Coordinated with LA County Public Works to establish plan check and permit processes

Completed preliminary community outreach to obtain feedback on draft Community Plan

Presented draft community plan at VA's Stand Down event

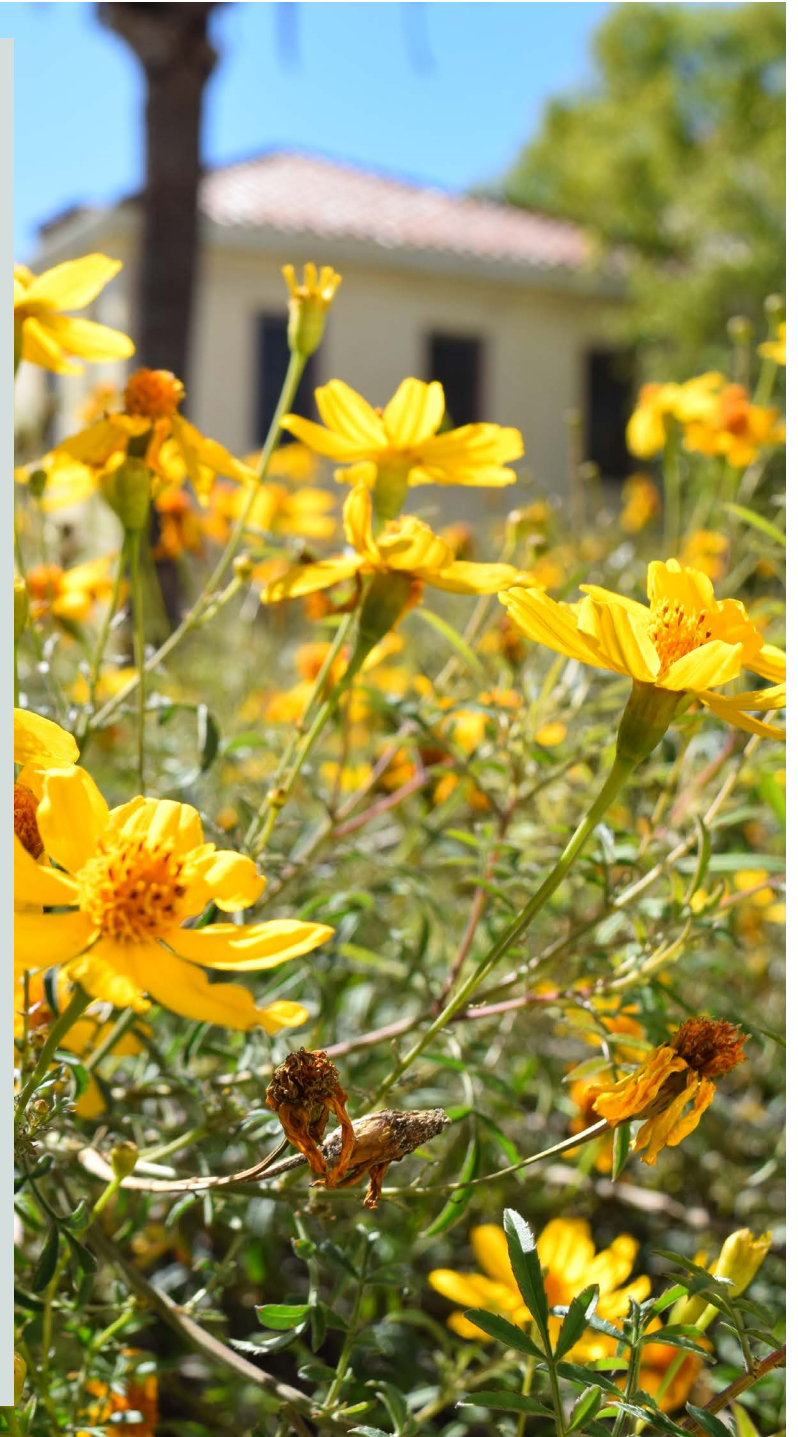
Started participation with VA Services Council

DEVELOPMENT

Developed design for Bonsall utility infrastructure to support new electrical, gas, telecom service (in plan check)

Secured funding commitments from City (HHH) and County (NPLH, PBVASH) for Building 207

Initiated site and capital needs assessments for Phase I housing projects



TO DATE OUTREACH + ENGAGEMENT



Groups we have engaged with include:

- Individual Veterans
- USC/LA Veterans Collaborative
- VSOs including American Legion & Disabled American Veterans
- VCOEB
- CalVET
- Services Council
- Vets Advocacy
- VA Leadership, local, regional and national
- VPAN Advisory Board
- 1887 Fund
- UCLA
- Brentwood community groups
- Village for Vets
- City and County Staff
- City and County Electeds
- Federal Electeds
- LA Metro

With much more to come



WHAT'S
NEXT
★★★★★

OUR GOAL IS TO DELIVER AS MUCH HOUSING AS QUICKLY AS POSSIBLE.

Winter/Spring:
public hearing on
North Campus
assets positioned for
redevelopment

Spring: Buildings
205 and 208 start
construction

Late Summer:
Building 207 to
start construction

2020

Winter/Spring:
following public hearing,
predevelopment activities
on next redevelopment
assets and areas to begin
in earnest

Late Spring/Early
Summer: Bonsall
utility backbone
project to begin

Late Summer: PD
team to work with
VA on final approval
of community plan

* Timeline based on calendar year

WHAT'S NEXT

★★★★★

OUR GOAL IS TO DELIVER AS MUCH HOUSING AS QUICKLY AS POSSIBLE.

Summer: Bonsall utility
backbone project to be
completed

Fall: Building 207
to be completed

2021



Late Summer: Building
205 and 208 to be
completed

PRIOR MILESTONES

2016: Framework for a Draft Master Plan adopted by VA in Q1

2017: PEIS initiated in Q1. Building 209 completed in Q2

2018: Principal Developer selected in Q4

2019: Record of Decision for PEIS published by VA in Q3

* Timeline based on calendar year

CONSTRAINTS



Funding Limitations

Timing of Available Funding

Discrete Funding Sources

Sequencing of Funding Existing

Operations

Infrastructure



AMENITIES & SERVICES



A VIBRANT COMMUNITY



Veteran Services Will Include:

- Town Center
- Career Center
- Service Coordination
- Direct Veteran Services
- Mental Health
- Wellness Center
- Transit Plaza
- Therapeutic Gardens
- Community Kitchen
- Athletic, Arts and Social Spaces
- Community Store
- Substance Use Treatment



THERAPEUTIC COMMUNITY APPROACH



Housing Addresses
Acute Issue of Homelessness

Services Focus on Long-Term Healing

- TC Builds Upon Camaraderie of Veterans
- Veteran Leadership, Responsibility, & Sense of Belonging
- Housing Retention, Community Integration, Quality of life
- Peer Mentors
- Peer Support Groups & Activities
- Menu of Classes/Groups
- Therapeutic Stations
- Veteran Council
- Town Hall Meetings
- Recognition for Successes
- Community Volunteering



THERAPEUTIC COMMUNITY STAFF



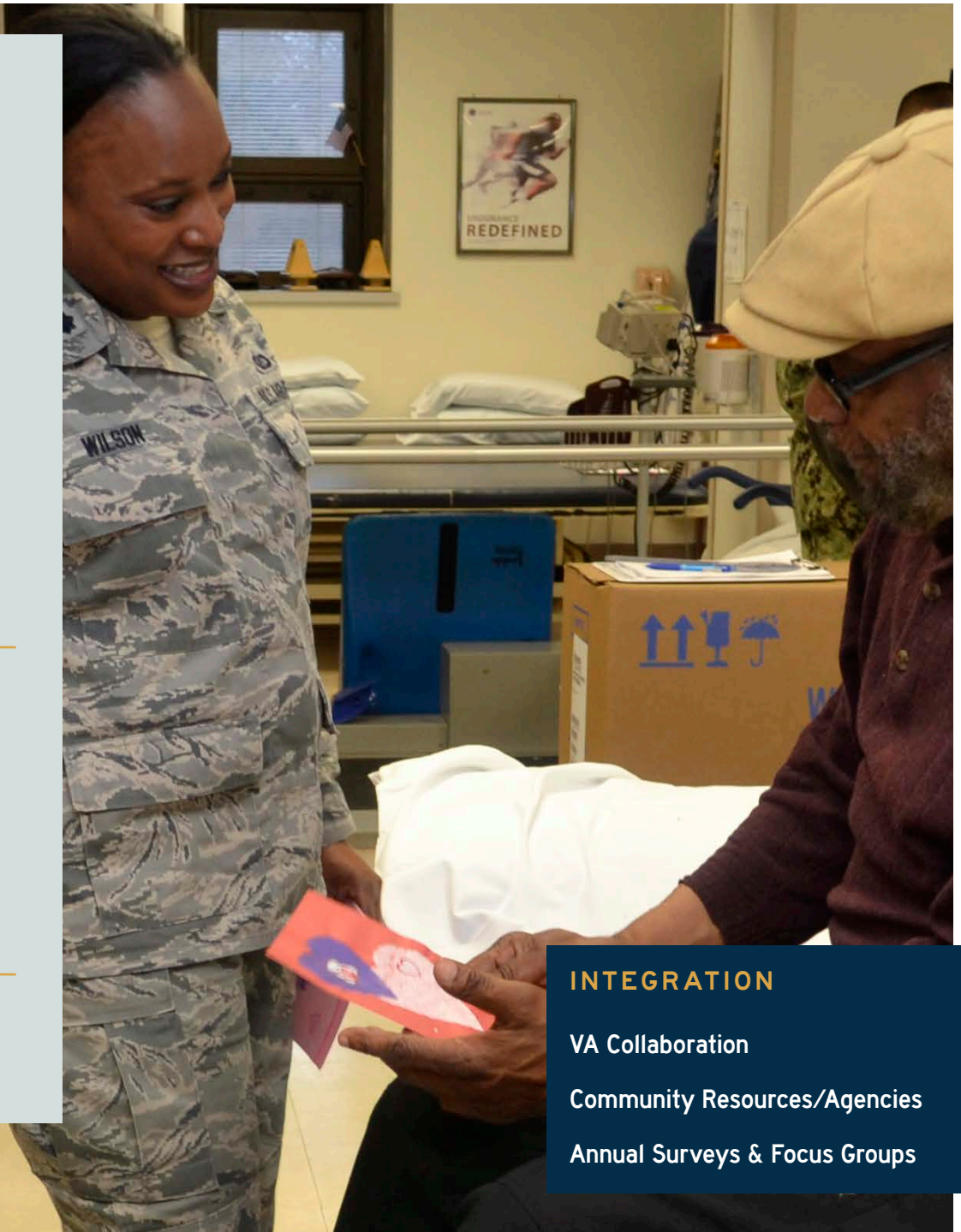
Case Management

- Veteran-Centered Services
- Tiered Levels of Need
- Appropriate Caseload Ratio
- Scheduled Appointments
- Individualized Service Plans
- After Hours Availability
- Tenant Responsibility
- Therapeutic Redirection

Veteran Support Specialist

- Safety & Welfare Checks
- Monitor ADLs
- VA Navigation
- Supports Veteran Council
- Coordinates Volunteers
- Liaison Between Clinicians & Property Mgmt

Leverage Existing Staff & Programs



INTEGRATION

VA Collaboration

Community Resources/Agencies

Annual Surveys & Focus Groups

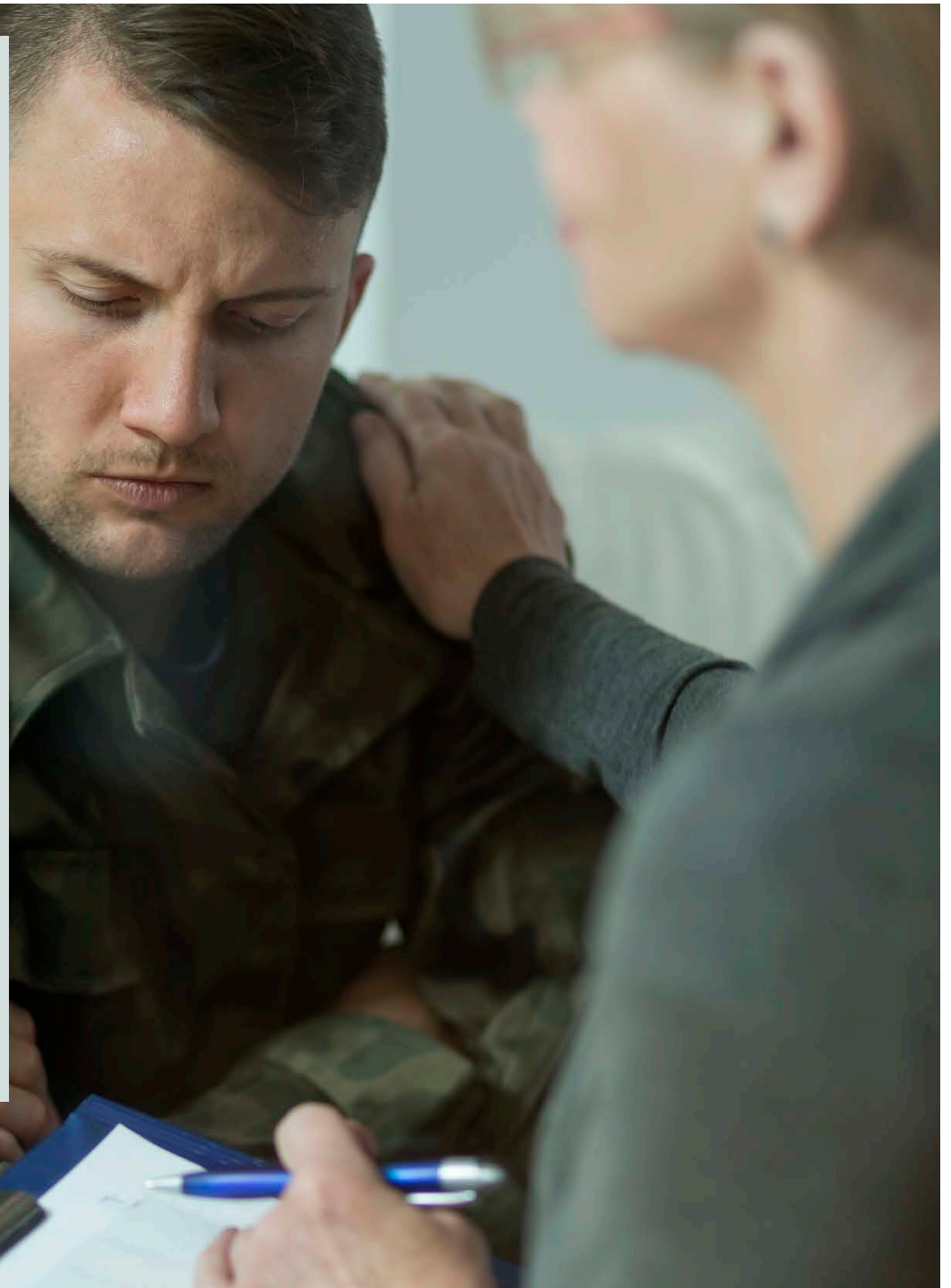
MEASURING + FACILITATING SUCCESS



Veteran Inclusion & Community Inclusion

Theory of Practice & Theory for Practice

- Strengths-Based
- Solution-Focused
- Motivational Interviewing
- Stages of Change
- Harm Reduction
- Dialectical Behavioral Therapy
- Cognitive Behavioral Therapy
- Trauma Informed Care
 - Safety
 - Trustworthiness
 - Choice
 - Collaboration
 - Empowerment



SERVICE METRICS



SERVICE METRICS

Number Served

Demographics

Permanent Housing Retention

Unit Utilization

Income Retention/Increase

Rent Compliance

REPORTING

U.S.VETS Annual Performance Report

VA Medical Center Outcomes

University Collaboration for Evaluative Reports

Villages at Cabrillo Social Impact Report



2019
Villages at Cabrillo
SOCIAL
IMPACT
REPORT

NEEDS + ASSETS

WITHIN + THROUGHOUT



What amenities and services are already available here to support this community?

What amenities and services are needed to best support this community?

What regional amenities and services can be leveraged to support this community?

What amenities and services are needed to create a regional serving community here?



NAMING & BRANDING



FROM CAMPUS TO COMMUNITY



Do you want to live
at “the VA” or in a neighborhood?

What then do we call
this special neighborhood?

How do we determine
what to call the neighborhood?



NAMING GOALS



Respects the past people, places, and events that helped form the campus

Is celebrated by the current stakeholders who are at the core of this neighborhood

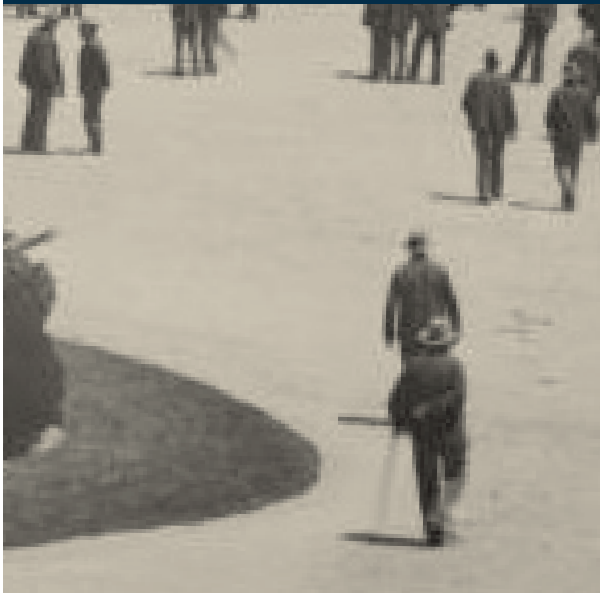
Welcomes the future residents who will call this place home

Phonetically pleasant and easy to pronounce

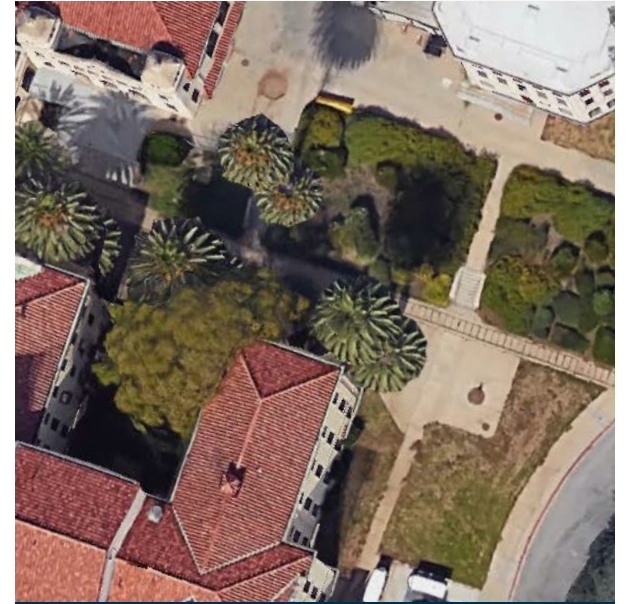




CONNECTING TO THE
PAST



CONNECTING TO THE
PEOPLE

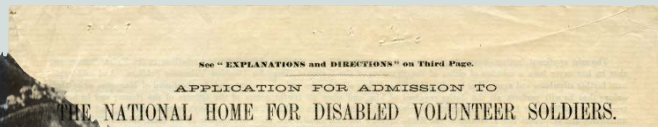


CONNECTING TO THE
PLACE





Looking at historical events and key stakeholders who helped make the VA Campus



INSPIRATION

ARCADIA BANDINI
DE STEARNS BAKER

JOHN P JAMES

ROBERT BAKER

JAMES WADSWORTH

POSSIBLE NAMES

ARROYO PACIFIC
ARROYO STEARNS

BAKER HILL

PARK BANDINI

JAMESTOWN

STEARNS BAKER PARK





Honoring the Veterans both past and present who are at the core of this community



INSPIRATION

VETERANS
FEDERAL
UNION
BRIO
LIBERTY

POSSIBLE NAMES

LIBERTY VILLAGE
WEST UNION
VETWOOD VILLAGE
WESTVET

ARROYO WEST
PARK BRIO
VALOR PARK





Honoring the local context and geography that will shape this community



INSPIRATION

BARRINGTON
MARKHAM
ARROYO WEST
WILSHIRE
SAWTELLE
BONSALL
JUNIPERO

POSSIBLE NAMES

LIBERTY VILLAGE
WEST UNION
VETWOOD VILLAGE
WESTVET
FREEDOM HILLS
PARK BRIO
VALOR PARK



ENGAGEMENT NEXT STEPS



Online and in-person surveys

www.surveymonkey.com/r/wlava

Stakeholder and
Focus Group Meetings

Pop-ups
and Community Events

CONCEPT



WAYS YOU CAN HELP



Provide feedback in developing the DRAFT community plan and transformation into a neighborhood.

Advocate for funding for extraordinary infrastructure improvements

Share ideas on how to further engage with the public on the implementation of the DRAFT community plan

Communicate the story of progress and transformation that is afoot

Invite us to your meetings, facilities, and events

Provide feedback on community naming





THANK YOU

WESTLAVETERANSCOLLECTIVE.COM



PLEDGE OF ALLEGIANCE – ACKNOWLEDGE ALL VETERANS

1. INTRODUCTION – GENE SIMES, CEO Operation Firing For Effect, New York

- (a) Welcome and thanks – The East Coast Perspective
- (b) A short, initial brief – included in remarks
- (c) Who Veterans are – included in remarks
- (d) Shared objectives – Genuine Veteran Services

2. BACKGROUND – Ryan Thompson, Concerned Taxpayer, Brentwood Resident

- (a) Survey – included in remarks
- (b) History – included in remarks
- (c) Authorities – included in remarks
- (d) Operational status – included in remarks
- (e) Controlling interests – included in remarks

3. BASELINE – Francisco Juarez, Project Manager, NHDVS Coalition

- (a) By Veterans, for Veterans – The Larger Veteran Demographic
- (b) Enforcement – Act, Deeds, Laws all support perpetuating the “Home”
- (c) Ethics - Questionable
- (d) Investigative research – Supporting the NHDVS Coalition’s Allegations
- (e) Accurate, frequent communication – Dotted line report to White House
- (f) Effective local and Federal oversight – FACA Certified NHDVS Coalition
- (g) Distinction of authorities – Chain of Command
- (h) On-site – Required to ensure no land-grab

4. FOUNDATION - Francisco Juarez, Project Manager, NHDVS Coalition

- (a) The property – Federally recognized borders & development zones
- (b) Environmental issues – Environmental concerns
- (c) Utility infrastructure - capacity

- (d) Legitimate design – intended land-use
- (e) Interim shelter, housing & services – solutions with urgency

5. CONSTRUCTION, FINANCE & DEVELOPMENT – Jose Reyes, Broker/AMVETS Officer

- (a) Regulatory compliance – Adhere to relevant business processes
- (b) Competition – Self explanatory
- (c) Due diligence – Address bi-lateral due diligence
- (d) Finance Framework – Probability of Performance
- (e) Accountability – What does it mean. Transparency
- (f) Functionally distinct vendors and suppliers – Source of Vendors
- (g) Service-Disabled Veteran – Inclusiveness
- (h) Qualified involvement – Mutual benefits
- (i) Integrated service objectives – Cross-pollinating projects

6. SERVICES & PROVIDERS - Francisco Juarez, Project Manager, NHDVS Coalition

- (a) Veteran expertise – Analysis of our community skillsets
- (b) Clean record – Fresh start; 100% direct benefit to disabled Veterans
- (c) Singularly focused – Not just one vendor
- (d) Independent, local precedence – Provider autonomy
- (e) Prohibited practices – Dismantle past practices
- (f) Productive purpose – Highest benefit for Veteran contractors
- (g) Permeable objectives – Increasing efficiency
- (h) Consolidated reporting – Easy to track shortcomings and progress
- (I) Interim providers – Short-term immediate Veterans needs
- (j) Research limitations – Veteran-centric
- (k) Marketing and advertising limitations – Channel funds to VMP

7. NEXT STEPS – Athena Henson, Managing Member, NHDVS Coalition, Patriot

- (a) Diligent planning – Implementing a substitute master plan
- (b) Reliable communication resource – Combination of technology & protocols
- (c) National public awareness – solution-based model
- (d) Enforcement – Preventing harmful influence
- (e) Effective relations – Working together for the future of Veterans
- (f) Banning criminalization – Facilitating Trust
- (g) The Chapel – Symbolic project element

8. CLOSING STATEMENT – Francisco Juarez & Jose Reyes

Summary of 1 - 7

New Developments in Conceptualizing and Treating War-related Mental and Behavioral Health Problems: Recognizing the Moral Impact of War

Brett Litz, Ph.D.

VA Boston Healthcare System
Consortium To Alleviate PTSD
Boston University



PTSD Treatments Disseminated in DoD/VA: *Prolonged Exposure and Cognitive-Processing Therapy*

- Conceptualization of trauma:
 - Intense fear conditioning and
 - Personal victimization
- ~70% female *civilian* sexual assault victims make significant gains
- ~30% mixed gender service members and veterans make significant gains
- Dropout is a problem
- Therapies do not directly address loss and moral injury directly

The War Context (and the Military) and Sexual Assault/ Accidents are Starkly Different

- Professional context (selection, training / preparation, leadership, supports..)
- Intense high stakes attachments
- Danger / threat: Occupational hazard
- Witness grave human suffering / death
- Systemic or specific betrayal of moral contract / expectations
- Agents of harm
 - Goal-directed predation associated with appetitive reward-system: Delayed conflict

Thought Experiment

- Motor vehicle accident (MVA): Intense fear, several occupants, no injuries
- MVA: Intense life-threat / panic, sole occupant, no injury
- MVA: Driver unharmed; best friend grotesquely injured and dies in driver's arms
- MVA: Intoxicated driver hits and kills pedestrian; drives away in a panic
- MVA: Driver has intense argument with spouse; distracted, crash, children in car are killed
- MVA: Break malfunction, severe injuries and death: lax govt. oversight and corporate malfeasance

Moral Injury*

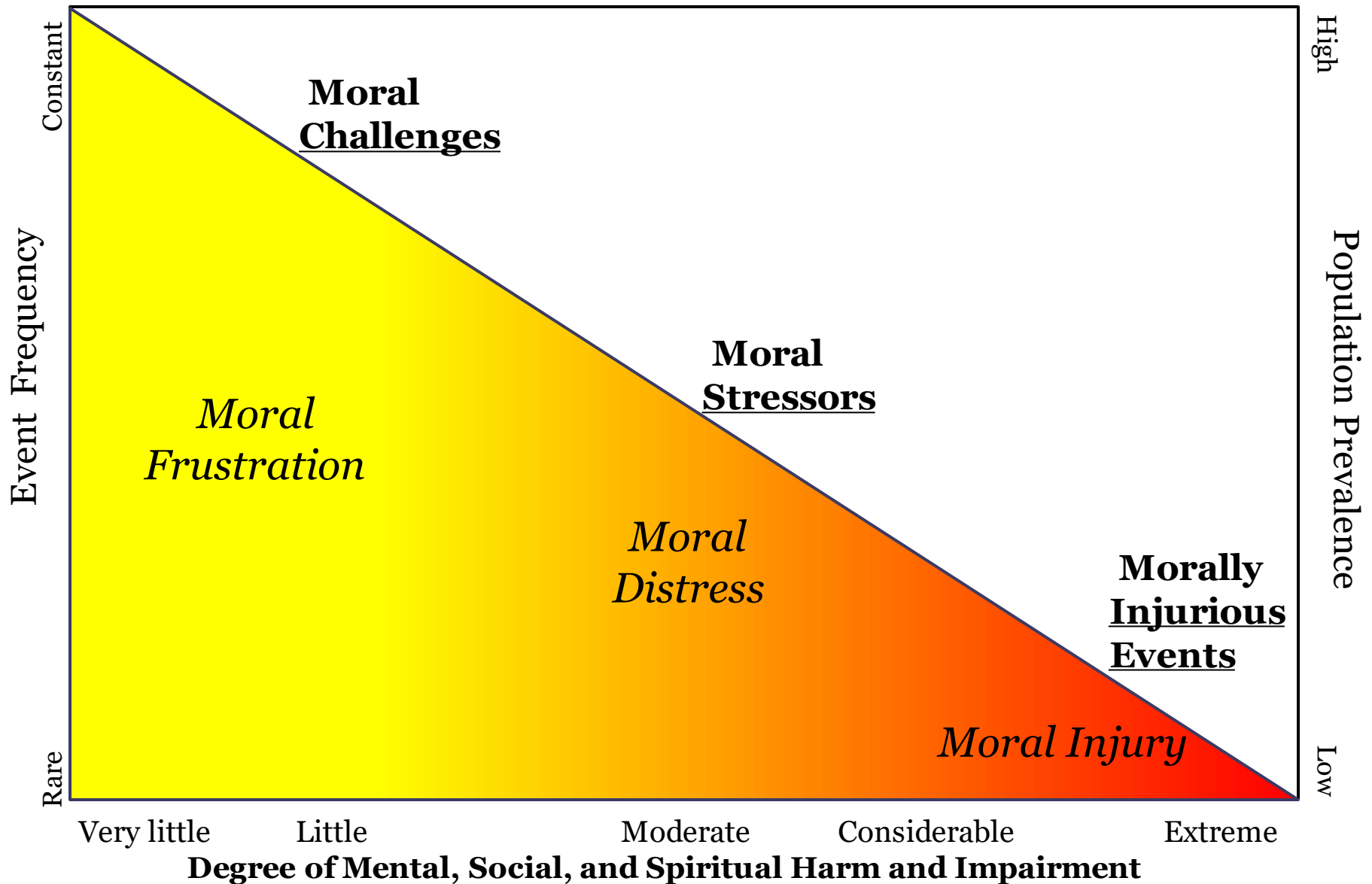
- Assumption: Events can cause a crisis of conscience and lead to lasting harm
- Definition: *Life altering psychological, biological, spiritual, behavioral, and social impact of perpetrating, failing to prevent, being the victim of, or bearing witness to, acts that transgress deeply held moral beliefs and expectations*

Litz, B. T., Stein, N., Delaney, E., Lebowitz, L., Nash, W. P., Silva, C., & Maguen, S. (2009). Moral injury and moral repair in war veterans: A preliminary model and intervention strategy. *Clinical psychology review*, 29(8), 695-706.

Potentially Morally Injurious Experiences

- Failure to meet obligations and responsibilities (duty)
 - Mistakes, failure to protect others
- Collateral killing, destruction
- Bearing witness to suffering
- Proscribed violence
- Betrayal by service/leaders/peers
- Betraying others
- Killing within ROE

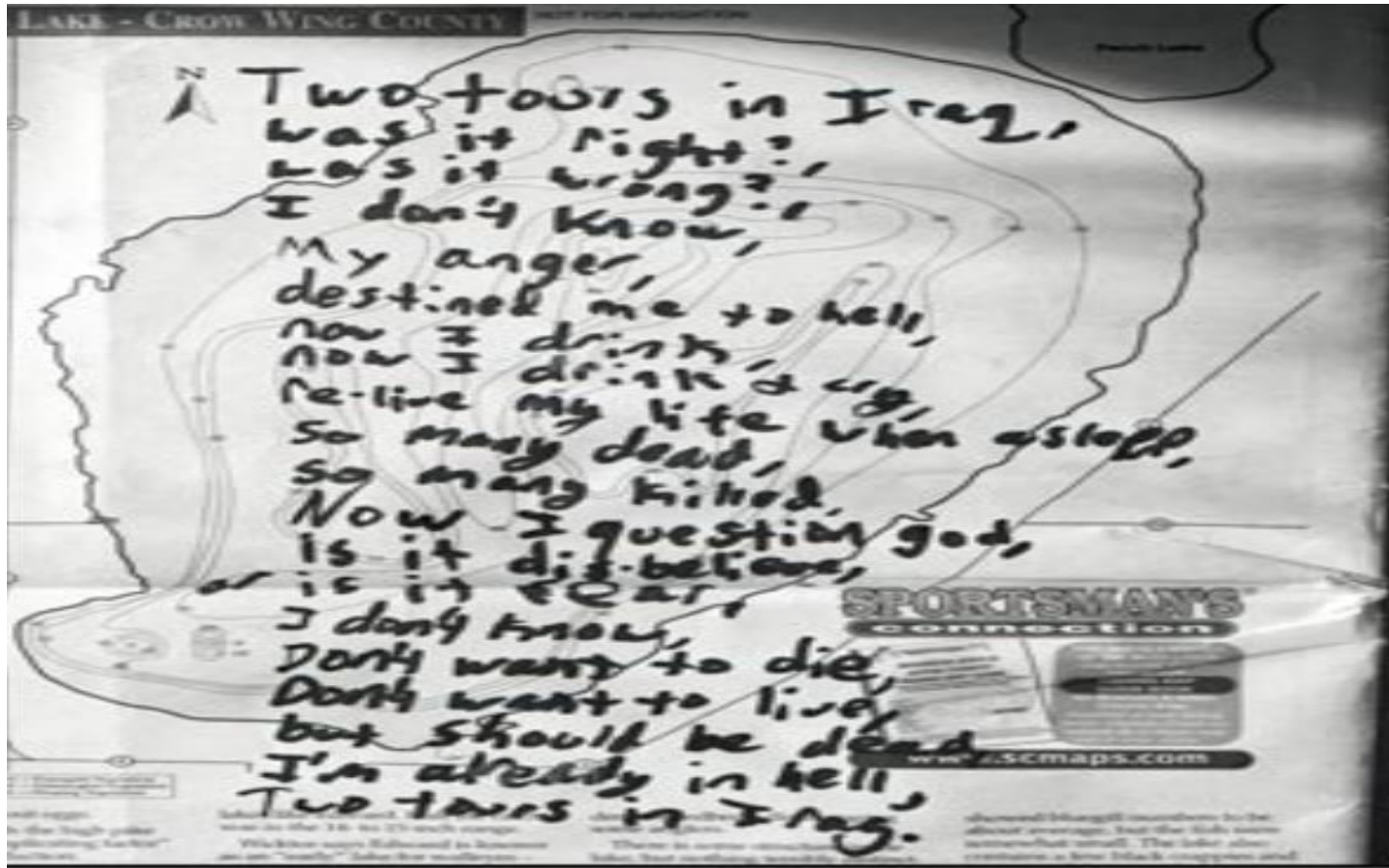
Continuum of Moral Events/Responses



Moral Injury

- Mechanism of Injury:
 - The struggle to derive meaning and square various harms of conscience with prior core beliefs
 - Overgeneralization is the norm
 - Result: Shame, social and self-exclusion, anger, trust problems, warped identity

Suicide Poem by Army Veteran Noah Pierce



Prevalence of Distinct Trauma Types*

- Treatment-seeking soldiers at Ft. Hood (N=999)
 - Raters used scheme to categorize events
 - *Life Threat to Self* (23%)
 - *Life Threat to Others* (15%)
 - *Traumatic Loss* (20%)
 - *Moral Injury* (42%)
 - *Aftermath of Violence* (18%)
 - *Moral Injury by Self* (6%)
 - *Moral Injury by Others* (18%)
- 38%
- 62%

*Litz, B. T., Contractor, A. A., Rhodes, C., Dondanville, K. A., Jordan, A. H., Resick, P. A., ... & Peterson, A. L. (2018). Distinct trauma types in military service members seeking treatment for posttraumatic stress disorder. *Journal of traumatic stress*, 31(2), 286-295.

Moral Injury: *Outcomes*

- No gold standard measure
- Hypothesized outcomes:

Self-based	Other-based
Life-altering shame/guilt, alienation, demoralization (loss of trust, aimlessness), spiritual deficits (no goodness, no god), self-harm (recklessness), self-handicapping (<wellness behaviors), changes in identity	Life-altering externalizing, anger/aggression, expect others to transgress, demoralization, identity changes

Moral Injury Outcome Scale (MIOS) Consortium*

- **Alterations in self- and other-perception**
Alterations and disruptions in identity, which entail how individuals regard, understand, define, or see themselves (who they are) or the world (others), with respect to core moral beliefs and what they or others are capable of doing
- **Alterations in moral thinking** Changes in moral thinking, which entail the person judging situations or others moralistically and with condemnation
- **Social impacts** Alterations in degree of comfort with others, connectedness, social acceptance / belonging, and changes in social behavior (e.g., the frequency and quality of engaging with others)
- **Emotional aftermath** The emotional consequences of the event. This includes predominant emotions and moods that arise when thinking of the event or that have been more prevalent since the event, as well as avoidance of emotions. Emotions/moods also include behaviors and physiological reactions that are emotional.
- **Self-harming / sabotaging** Strategic (deliberate) and non-deliberate behaviors that negatively impact functioning, and impair health, personal safety, and quality of life / overall wellbeing.
- **Changes in beliefs about life meaning and purpose** Alterations in individuals' beliefs about life meaning or purpose, which may include religious or spiritual beliefs.

*Yeterian, J.D., Berke, D.S, Carney, J.R., McIntyre-Smith, A., St. Cyr, C., King, L., Kline, N.K., Phelps, A., and Litz, B.T. (2019). Defining and Measuring Moral Injury: Rationale, Design, and Preliminary Findings from the Moral Injury Outcome Scale Consortium. *Journal of Traumatic Stress*, 32, 363-372.

Moral Injury: Obstacles to Healing and Repair

- Bonds / pride are essential sources of purpose, goodness, connection, affirmation, and identity
- MI/Loss shatters formerly bankable expectations: Belonging, responsibility for others, fidelity to ethical action
- These personal and social resilience- and recovery-promoting resources are damaged or unavailable

Adaptive Disclosure*

- Treatment for PTSD developed in collaboration with Navy/Marine Corps
- Shaped by understanding of war trauma, military culture, and warrior ethos
- Assumptions:
 - Traumatic loss and moral injury cause the most lasting scars
 - Guilt, shame, sorrow:
 - Thwarts motivation, saps hopefulness
 - Not addressed in current treatments
 - Culpability and responsibility are valid and real beliefs
 - Pain means hope (anguish is a sign of an intact conscience and goodness/humanity)
 - Needs: Reclaim / rebalance goodness / badness (self and/or others); amends, restorative justice, etc.
 - *Corrective action* is pivotal (not all intrapsychic)
 - Treatment is starting place, need to plan for long term

*Litz, B. T., Lebowitz, L., Gray, M. J., & Nash, W. P. (2017). *Adaptive disclosure: A new treatment for military trauma, loss, and moral injury*. Guilford Publications.

Adaptive Disclosure: Therapy

- Narrative emotional-processing of losses or transgressions
 - Unearth meaning and implication
- Discourse with forgiving compassionate moral authority (or lost friend)
 - *Secular confession*
 - Feedback about the potential for forgiveness and repair
- Assign repair and healing homework in service of re-balancing relative bad and good of self of the world
- Reconnection with various communities

Adaptive Disclosure (AD): Research

- Pilot trial of a 6-session AD in Marine Corps
 - 44 Marines treated in garrison
 - Clinically significant reductions in PTSD/Depression*
- DoD funded trial of 8-sessions of AD compared with CPT (12 sessions)
 - AD non-inferior to CPT
- VA trial **, comparing an expanded version of AD (compassion training, letter writing, expanded repair homework) with present-centered therapy: ongoing

*Gray, M. J., Schorr, Y., Nash, W., Lebowitz, L., Amidon, A., Lansing, A., ... & Litz, B. T. (2012). Adaptive disclosure: An open trial of a novel exposure-based intervention for service members with combat-related psychological stress injuries. *Behavior Therapy*, 43(2), 407-415.

**Yeterian, J. D., Berke, D. S., & Litz, B. T. (2017). Psychosocial rehabilitation after war trauma with adaptive disclosure: Design and rationale of a comparative efficacy trial. *Contemporary clinical trials*, 61, 10-15.

Homelessness in Los Angeles County

January 16, 2020

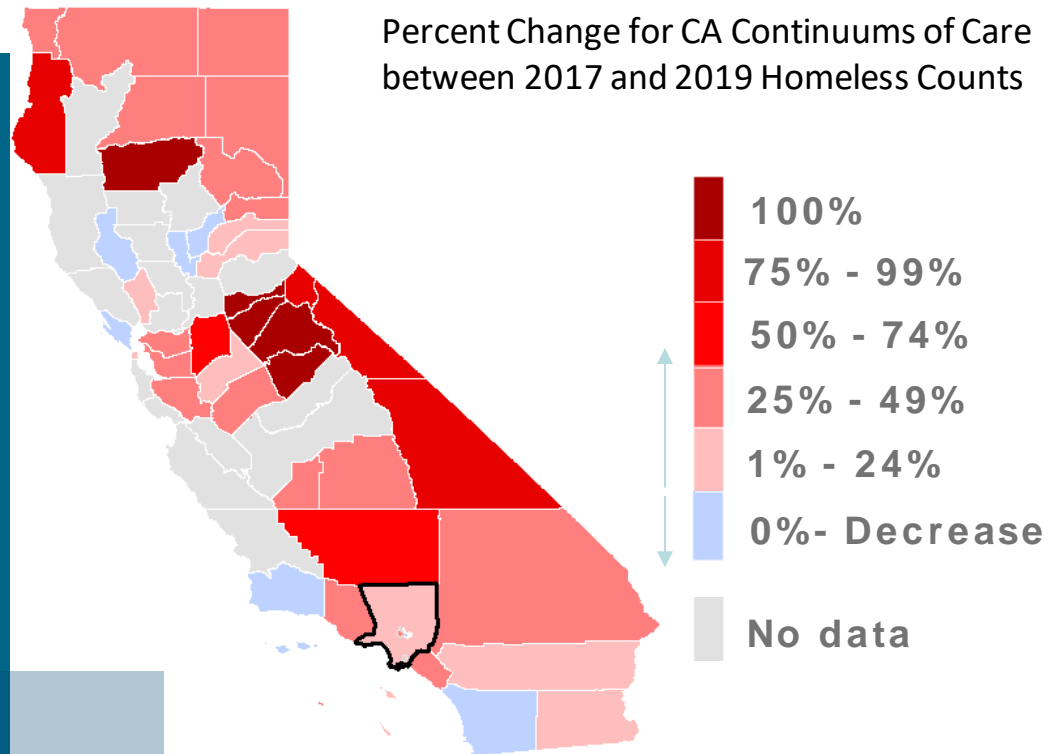
Heidi Marston
Interim Executive Director



The State of Homelessness

The affordable housing crisis is driving a regional increase in homelessness.

- Rising homelessness is a statewide challenge
- The simple average increase among reporting areas statewide is +35%
- LA is the least affordable housing market in the United States



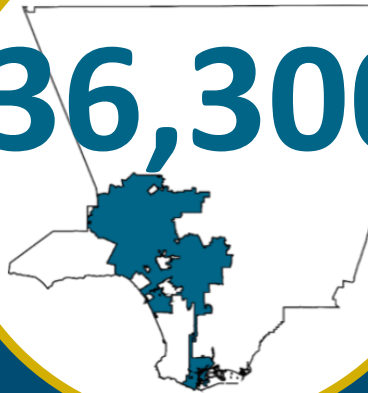
The State of Homelessness

People
experiencing
homelessness
at point-in-
time count

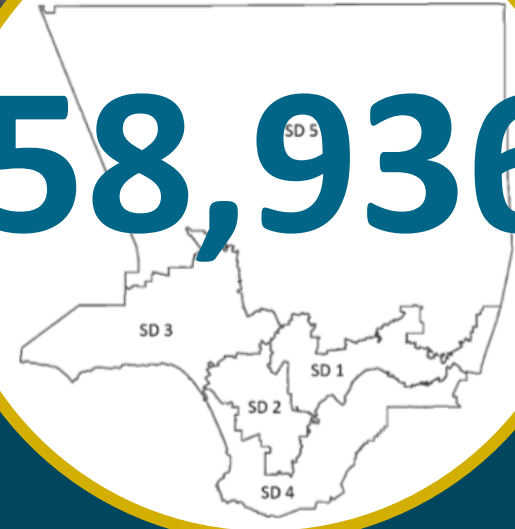
CITY OF LOS
ANGELES

16% Increase

36,300



58,936



COUNTY OF LOS
ANGELES

12% Increase

The LA CoC total number was 56,257 a 12% increase from 2018. The LA CoC is Los Angeles County excluding Glendale, Pasadena, & Long Beach CoCs.

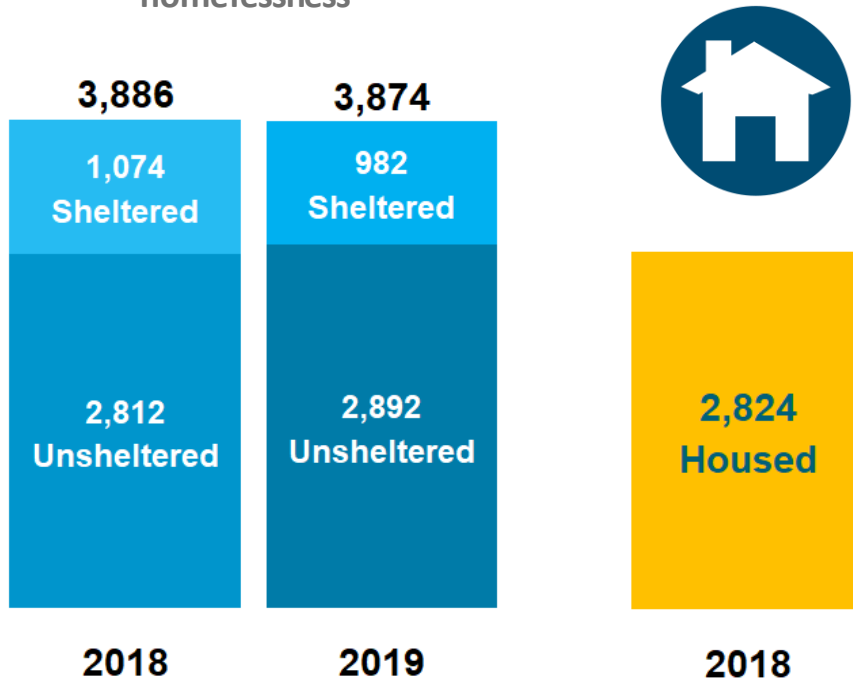


Los Angeles
HOMELESS SERVICES AUTHORITY
Working Together to End Homelessness in Los Angeles

The State of Homelessness

Veteran homelessness slightly decreased

Veterans and family members experiencing homelessness



KEY FACTS:

- HUD-VASH program targeted to the most vulnerable Veterans
- Homeless prevention programs expansion
- Veteran Peer Access Network (VPAN) to assist Veterans accessing services through the use of peers

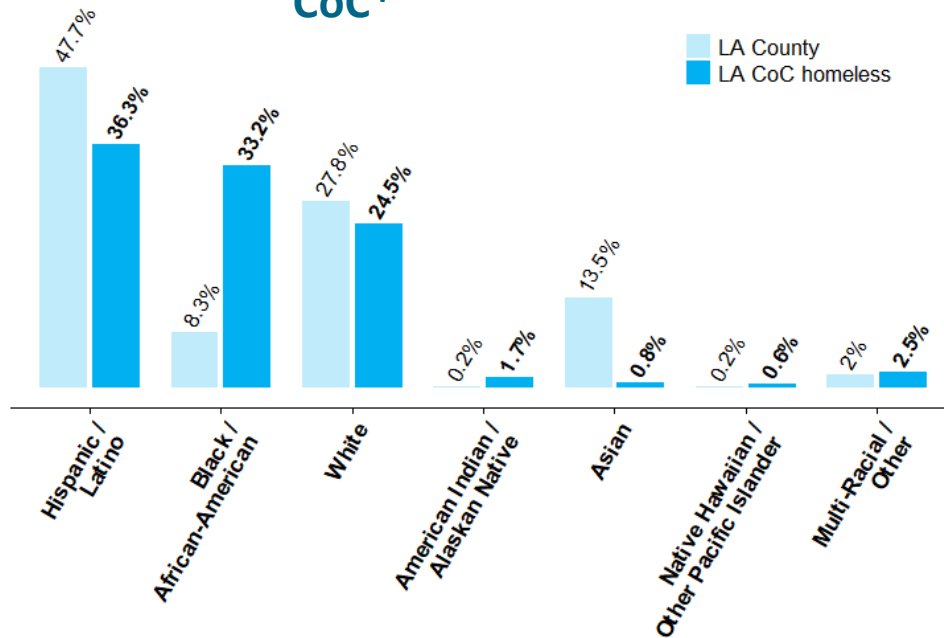


Los Angeles
HOMELESS SERVICES AUTHORITY
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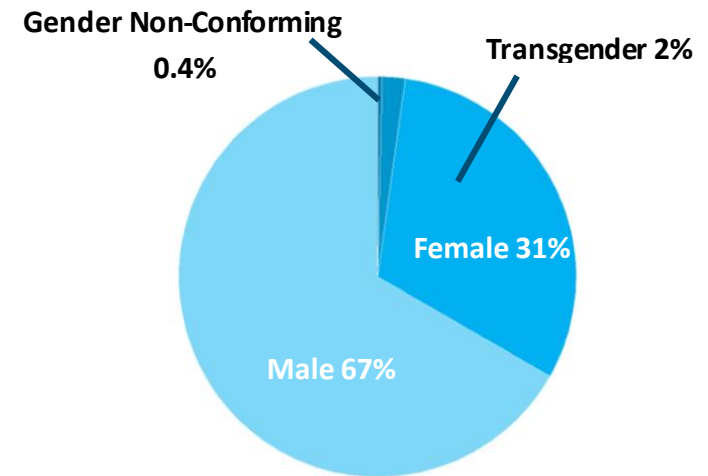
The State of Homelessness

Demographic summary by race/ethnicity and by gender

Total Homeless Population by
Race and Ethnicity Los Angeles
CoC*



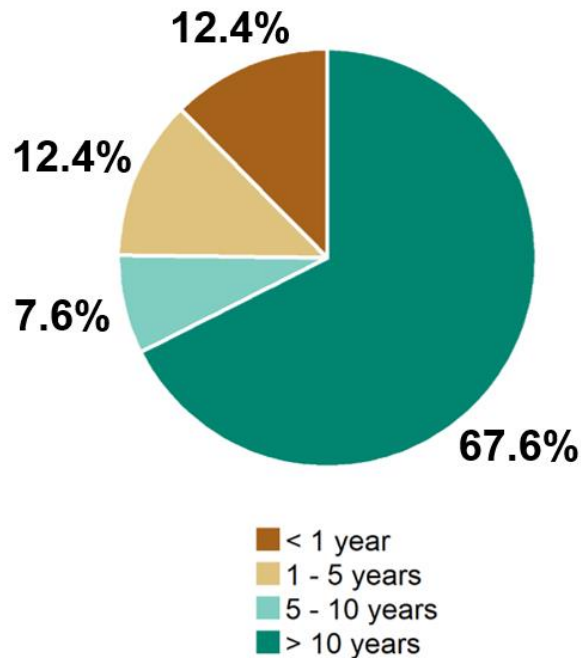
Total Homeless Population by
Gender Los Angeles CoC*



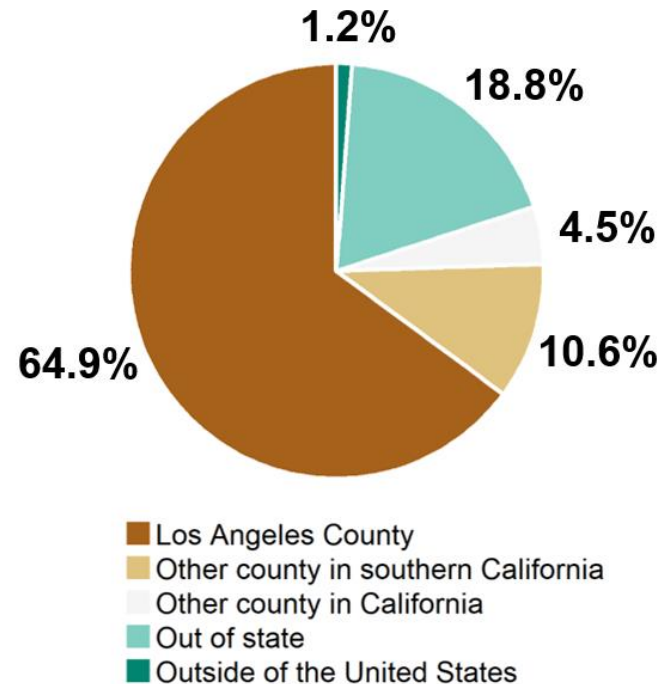
The State of Homelessness

Majority of people experiencing homelessness have lived in LA County more than 10 years

Length of Time in LA County
Unsheltered Adults 25+ & Children in Adult Families
LA CoC*, 2019

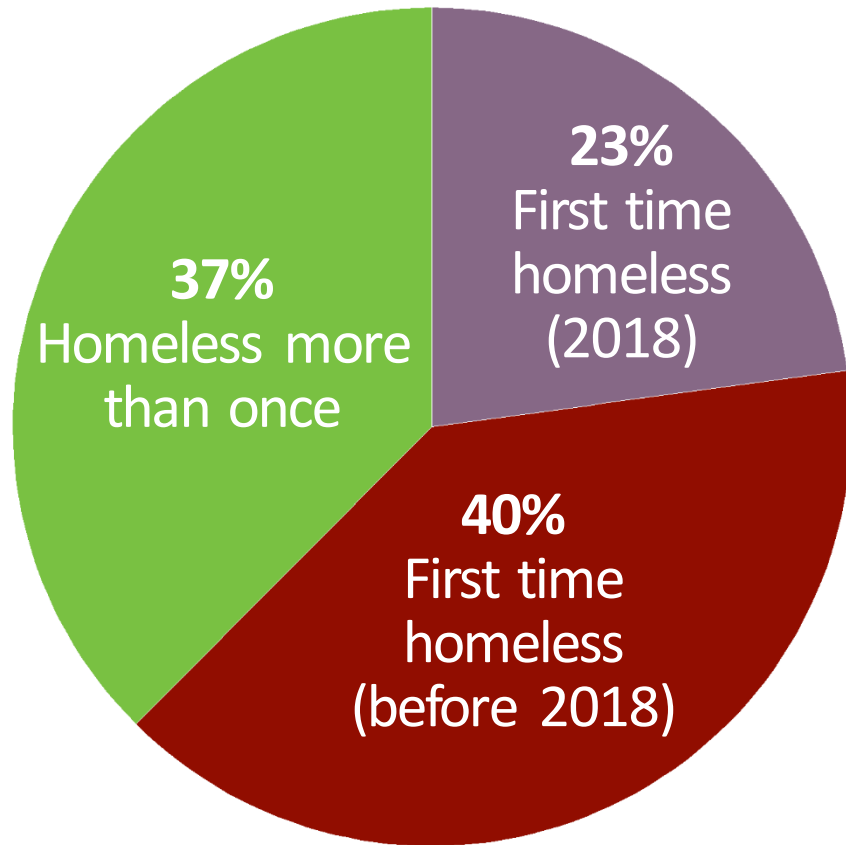


Place of Residence Before Becoming Homeless
Unsheltered Adults 25+ & Children in Adult Families
LA CoC*, 2019



The State of Homelessness

53% of people experiencing first-time homelessness cited "Economic Hardship" as a leading factor



More than half of unsheltered adults are on their first episode of homelessness

About a quarter of unsheltered adults lost their housing in 2018 and are experiencing homelessness for the first time*



Los Angeles
HOMELESS SERVICES AUTHORITY
Working Together to End Homelessness in Los Angeles

*LA CoC excludes Glendale, Pasadena, and Long Beach CoCs

How Did We Get Here?

Economic factors are **driving** increases in homelessness



Wages have not kept pace with rental cost

An LA renter earning minimum wage (\$13.25/hr) would need to work 79 hours per week to afford rent on a 1-bedroom apartment*

*The Federal Home Loan Mortgage Corporation, "Rental Burden by Metro" 2019



555,105 LA County households are severely rent-burdened**

1/3 of LA households spend more than 50% of their household income on rent***

**California Housing Partnership Corporation. (May 2019) Los Angeles County Annual Affordable Housing Outcomes Report

***Joint Center for Housing Studies of Harvard University, "The State of the Nation's Housing" 2018



LA needs 516,946 new affordable housing units to meet the needs of low-income renters

To meet the needs of low-income renters****

****California Housing Partnership Corporation. (May 2019) Los Angeles County Annual Affordable Housing Outcomes Report



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What We're Doing

Measure H and Proposition HHH

Measure H

Sales tax generating \$355 million annually for services and programs to prevent and combat homelessness:

- Rapid Re-housing
- Permanent Supportive Housing
- Enhancing Emergency Shelter System
- Homelessness Prevention for Families, Individuals, and Youth

Proposition HHH

\$1.2 billion bond measure estimated to build 10,000 units of permanent supportive housing



What We're Doing



Thousands of new supportive and affordable housing units are being built

- **72%** of Prop HHH funds are already committed to build 5,303 units
- Through the County and City of Los Angeles's investments:
- Approximately **1,400** units scheduled to open in fiscal year 2019-20
- **10,000+** units in the pipeline (committed and 2019 projected funding)

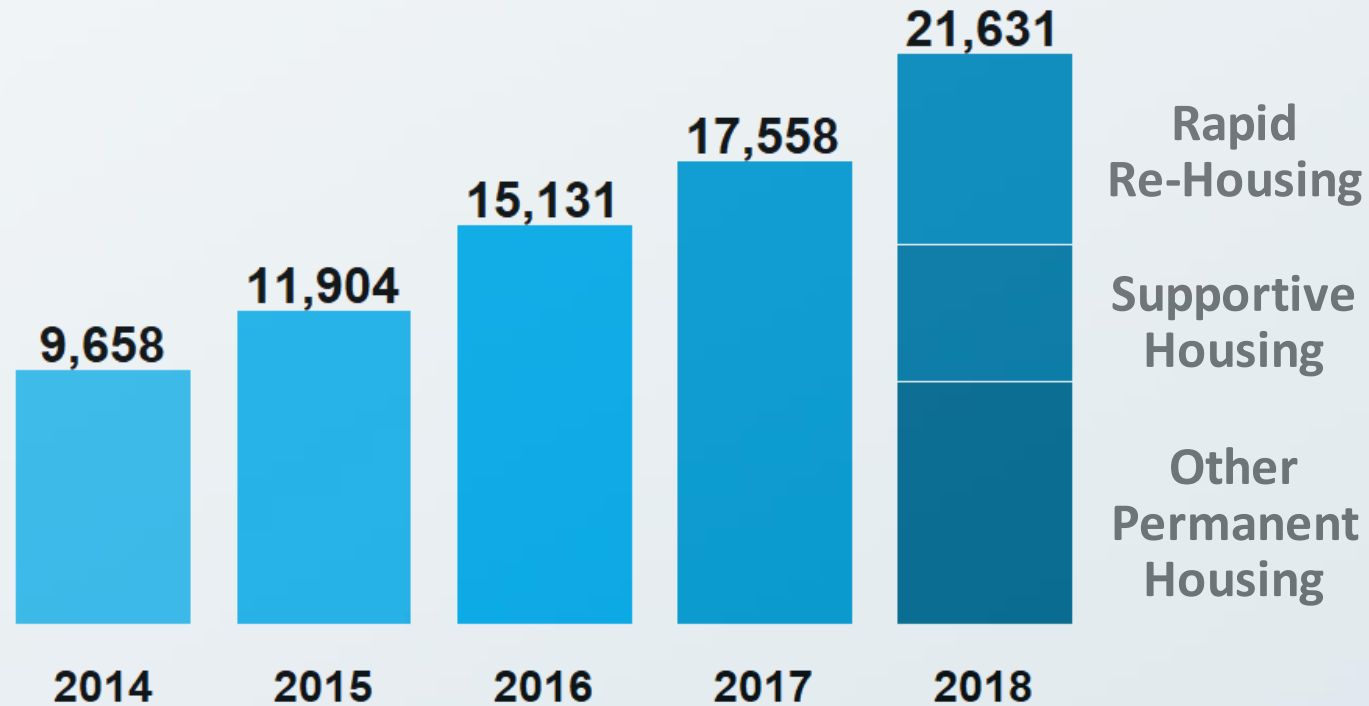


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What We're Doing

Housing Placements in LA County

Housing placements increased 23% from last year and more than doubled since 2014.



Where We Go From Here

We housed **more people than ever**, yet our housing affordability crisis drove a net rise in homelessness

555,105

Severely rent-burdened LA households

5,643 people prevented from entering homelessness

54,882

Estimated inflow
over 2018

52,765

2018
Point in
time
count

58,936

2019 Point in
time count

21,631

People placed in
homes

27,080

Estimated other
exits to housing



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Where We Go From Here

We must address inflow into homelessness



Increase Affordable Housing

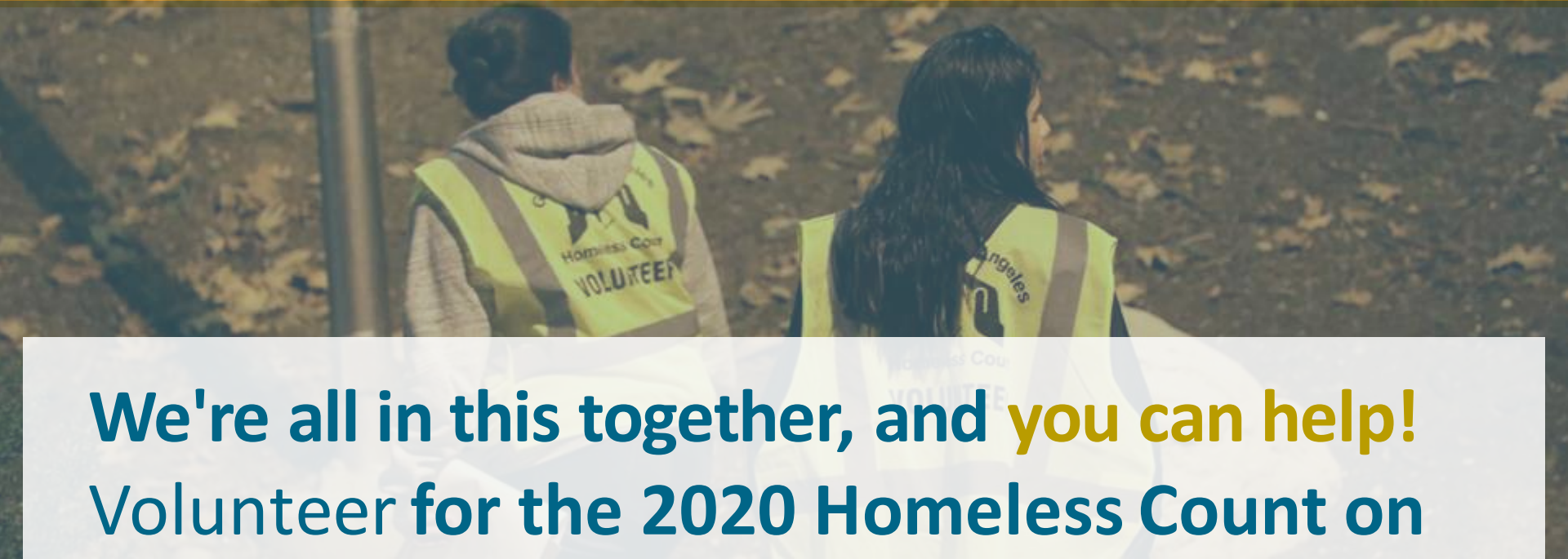
Limit Rental Increases

Prevent Unjust Evictions



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2020 Greater Los Angeles Homeless Count



We're all in this together, and you can help!
Volunteer for the 2020 Homeless Count on
January 21, 22, and 23. Sign up
at www.TheyCountWillYou.org.



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Community Engagement & Reintegration Service (CERS)

Greater Los Angeles Homeless Veteran Gap Analysis and CERS Updates

Matthew McGahran, LCSW - Acting Chief, CERS

Anjani Reddy, MD MSHS – Deputy Chief, CERS

January 14, 2019

Agenda

- I. Introduction
- II. GLA Gap Analysis
- III. Areas of focus:
 - I. A Bridge Home*
 - II. SPA 4 Pilot*
 - III. Female Veterans*
 - IV. Domiciliary Care*

I. Introduction

1. Leadership Transitions

- ❑ Robert McKendrick – Executive Director for CERS and the Master Plan
 - ❑ *Effective 1/19/2020*

2. CERS Programs:

- ❑ VA Supportive Housing (VASH)
- ❑ Transitional Housing
- ❑ Domiciliary
- ❑ Veteran Community Employee Development
- ❑ Outreach
- ❑ Homeless Patient Aligned Care Teams (HPACT)

II. Gap Analysis

1. Methodology

- ❑ National Homeless Program Office utilizes HUD data, PIT counts, database information (HOMES and HMIS)
- ❑ Incorporates trends in inflow into homelessness, rates of permanent housing success, occupancy of housing programs, and other measures to model types of programs needed to enable permanent housing for all homeless Veterans
- ❑ Definitions
 - ❑ Key Difference between LAHSA and VA definitions
 - ❑ Emergency Shelter vs. Transitional Housing

VA Greater Los Angeles Healthcare System Bed Capacity for Programs Targeting Homeless Veterans	
Housing Type	Beds
Bridge/Transitional Housing	
VA Domiciliary	296
Grant and Per Diem/Healthcare for Homeless Veterans Residential Treatment	1,060
Permanent Housing	
VASH Allocations (including vouchers attached to project-based programs) current PBV – 692 Future PBV - 691 in 2020	7,358 (4,890 are housed)
Non-VASH PBV, Veteran-specific apartments in the Community and non-VASH housing vouchers	1,083
Total: All Beds	9,797

II. Gap Analysis

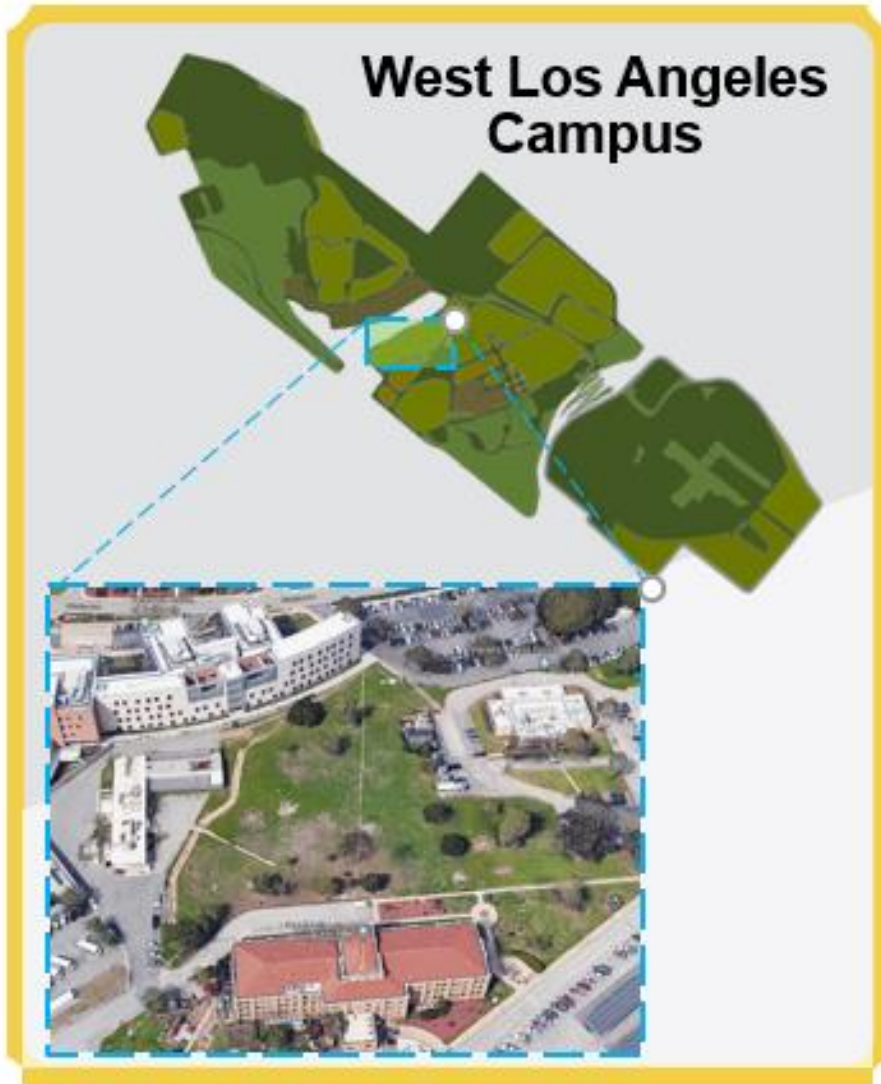
2. Findings

Need	Programs meeting the Need	Placements Needed*	Gap in Placements*
Chronically Homeless Veterans NOT eligible for VA-Healthcare and need Permanent Supportive Housing	Non-VA PSH	364	-
Chronically Homeless Veterans eligible for VA-Healthcare and need Permanent Supportive Housing	HUD-VASH	2,064	1,239
Episodic and Short-term homeless who need Rapid Rehousing or Other Interventions (eg, Residential)	SSVF Rapid Re-housing (RRH) and/or VA Residential Programs (GPD, DCHV, CWT/TR and HCHV)	3,678	2,120
Total*		6,106	3,359
	Episodic and Short-term homeless who will self-resolve and do not need any interventions	1,227	
	Total Homeless Veterans (Jan 2018-Dec 2019)	7,333	

III – A Bridge Home



III – A Bridge Home



- ❑ VA is partnering with the City of LA and the County of LA to provide a safe facility for homeless Veterans to temporarily reside on the VA's West Los Angeles Campus while awaiting development of permanent housing
- ❑ A Bridge Home (ABH) will provide 100 Beds of Transitional Housing & Programming
- ❑ This comprehensive intensive case management service will provide Veterans rapid stability of medical, mental health, substance abuse and other psychosocial problems with placement into safe and temporary housing

III – A Bridge Home

We anticipate issuing an Award to the selected Service Provider in Mid-January.



The selected Service Provider will have 45 days to become operational

- Male
- Homeless
- VA Healthcare Eligible
- Able to Perform All Activities of Daily Living

ELIGIBILITY



VA Contracting issued a solicitation for a Service Provider in December 2019, reviewed submissions and has preliminarily selected an awardee (*pending Contracting & Legal due diligence*)

SERVICES

- **Shelter:** each Veteran will be assigned his own bed and locker/dresser
- **Subsistence:** 3 meals & 2 snacks per day
- **Case management:** Ratio of 20:1
- **Life Skills Groups**

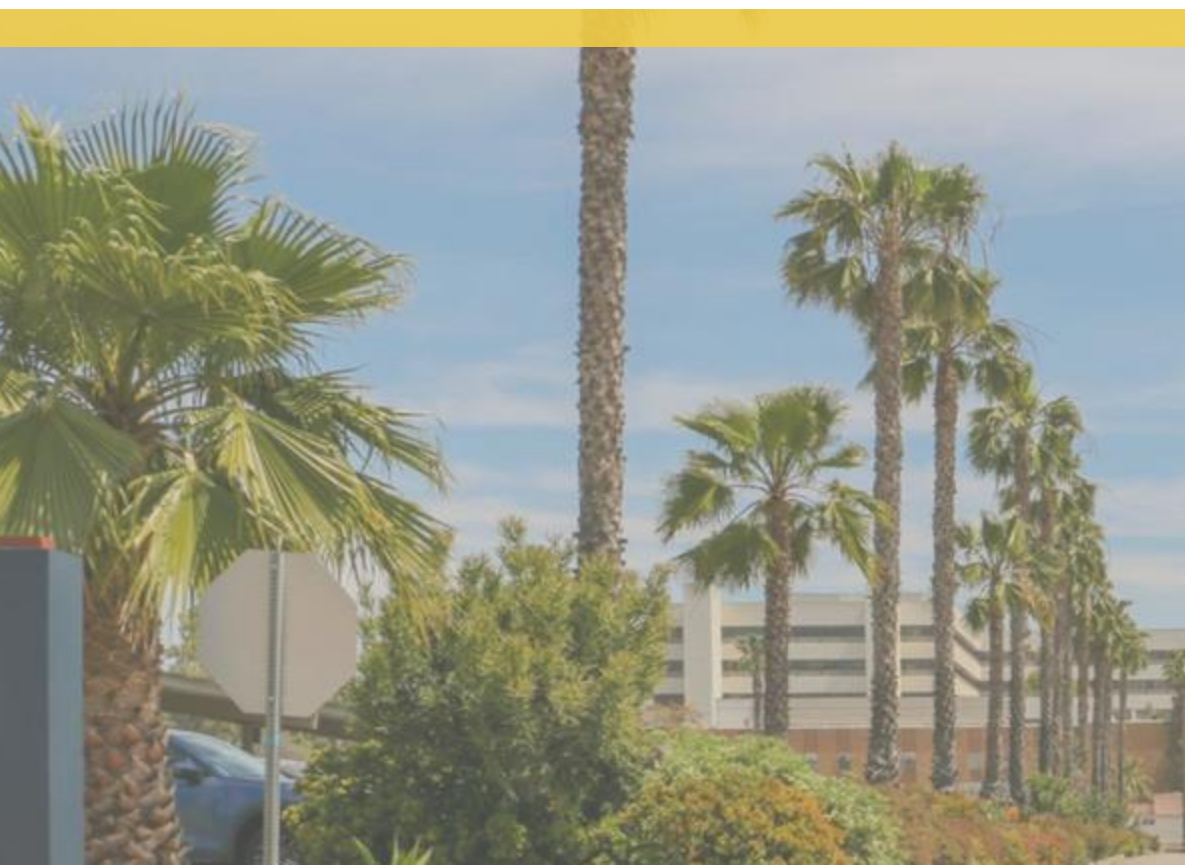
PROVIDING SERVICE

III – A Bridge Home

Scheduled for Late February 2020

ADMISSIONS FAIR

- **Objective:** To admit 85-100 Veterans within the first work week of service
- **Referrals:** Veterans will be referred by Internal & External Community Partners
- **Timing:** The day & time for admissions will be associated with the Referral Source (i.e. Veterans referred by the Welcome Center will be given the same day & time, etc.)
- **Orientation:** Veterans will participate in Group Orientation and then have 1:1 Meetings with a Service Provider Case Manager and HCHV Liaison
- **Bed Assignment & Move-In:** Veterans will be assigned their Bed and able to move in on the same day they are processed
- **Wait Listing & Screening:** The Service Provider will develop and present to VA CERS the finalized Screening, Referral, & Wait-Listing Process. Once finalized, HCHV Liaisons will work in conjunction with the Service Provider to communicate with Referring Partners.



III. SPA 4 Pilot

- Largest homeless population
- Team formed with LAHSA, PHAs, VA homeless programs, City
- Purposeful Identification with CoC – By Name List optimization
- Optimize Veteran process from outreach engagement to housing
- Outreach embedded in SPA teams
- Project Based Voucher (PBV) coordination – streamline process into PBVs coming online within and near the 100-day window.
- Processing fair(s) – combine vouchering, landlords, SSVF and additional resources



III. Female Veterans

1. Women's Health Team, ED, Domiciliary/Transitional Housing, Outreach and our Community partnering
2. Aligning Population with Resources – both VA and Community
 - ☐ Streamline VASH and Transitional Housing referral/placement
 - ☐ **Identify Female Veterans in the Community – connect with our Outreach team and our Programs to effectively meet needs of Veterans.**

Points of Contact

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