Department of Veterans Affairs (VA)

Fiscal Years (FY) 2026-27

Agency Priority Goal

Implementation Action Plan

Agency Priority Goal | Action Plan | FY 2026–27

Implement VA's Integrated Financial and Acquisition Management System (iFAMS)

Goal Leaders:

Jai Pillai, Senior Advisor to VA Chief Financial Officer

Katrina Tuisamatatele, Associate Deputy Assistant Secretary, Financial Management Business Transformation Service

Goal Overview

Goal

- Implementation of iFAMS furthers VA's transition to cloud-based, modern systems and increases the transparency, accuracy, timeliness, and reliability of financial information across the enterprise, enhancing capabilities for those who serve Veterans.
- By September 30, 2027, VA will have completed at least 4 of the 10 planned iFAMS implementation waves.

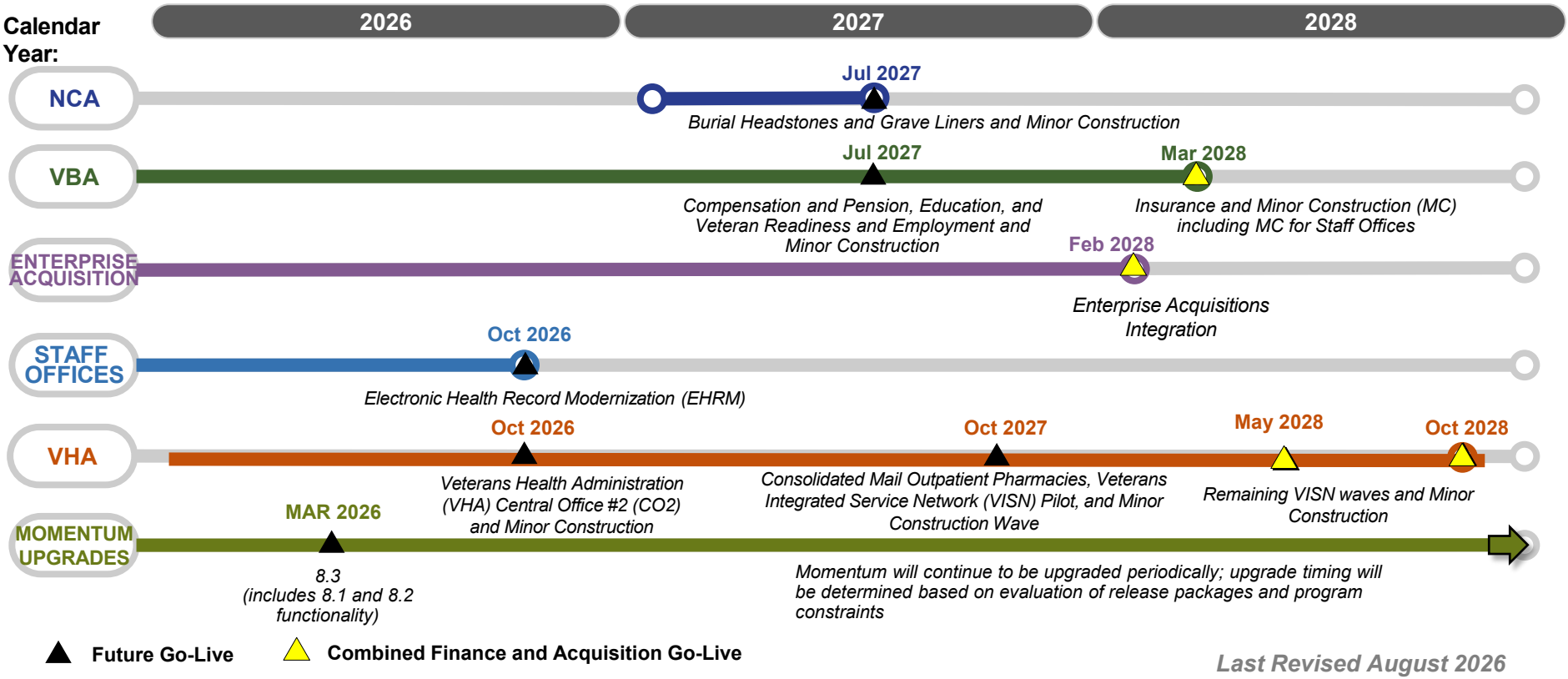
Problem to Be Solved

- VA's legacy financial and acquisition management systems are costly to maintain, reaching end of life, and at increased risk of non-compliance with Federal financial management laws. To alleviate this, VA needs a modernized financial and acquisition management system.

What Success Looks Like

- A modern and secure financial and acquisition management system.
- Standardized and automated business processes promoting operational efficiency.
- Strengthened compliance with Federal regulations based on improved financial processes and internal controls.
- Timely, consistent, robust financial information that allows for better planning, decision making, and reporting.

Tentative Implementation Timeline



Last Revised August 2026

Acronyms:
National Cemetery Administration (NCA)
Veterans Benefits Administration (VBA)
Veterans Health Administration (VHA)

Goal Target(s)

VA will track the following key indicators to monitor progress toward meeting the goal of implementing a modern financial and acquisition system.

	Achievement statement	Key indicator(s)	Quantify progress					Frequency
	By 9-30-2027, VA will…	**Name of indicator** (units in parentheses)	**Start value**	**As of (Date)**	**Target value**	**Current value**	**As of (Date)**	**Update cycle**
1	Successfully implement 4 additional iFAMS waves/deployments	Number of wave go-lives (#)	8	1/7/26	**12**	8	**1/7/26**	Quarterly
2	Increase System Availability: Percent of uptime for iFAMS compared to legacy Financial Management System (FMS) for the same time period in the prior fiscal year (planned downtime for releases not included).	System Availability						Quarterly

Financial Management Business Transformation is on target for the Electronic Health Record Modernization Integration Office (EHRM IO) and VHA Central Office Stations Wave 2 go-lives on October 13, 2026. User Acceptance Testing is scheduled to begin the week of August 10, 2026, in preparation for the deployment. To support a smooth transition, a Tiger Team will assist EHRM IO during go-live and provide additional post-production support.

Goal Team

Goal Leaders

Jai Pillai, Senior Advisor to VA Chief Financial Officer

Katrina Tuisamatatele, Associate Deputy Assistant Secretary, Financial Management Business Transformation Service

Supporting Goal Leaders

Jim Jenkins, Director, Program Management Office, Financial Management Business Transformation Service

Delores Burkhart, Director, Accounting Classification Structure, Financial Management Business Transformation Service

Rodney Yancey, Direct Business Requirements, Financial Management Business Transformation Service

John Adams, Director, Data Conversion, Financial Management Business Transformation Service

Lisa Infanger, Government Accounting Subject Matter Expert, Financial Services Center

Goal Strategies

Successful implementation of iFAMS requires coordinated execution across several foundational areas critical to full transition from the legacy FMS.

iFAMS implementation is divided into – “waves,” during which a specific group of VA organizations or facilities transitions from the legacy FMS to the new iFAMS. Each wave includes tailored preparation, such as training, data conversion, and system configuration activities to support a smooth and effective go-live. The wave-based approach allows VA to manage risk, address unique business needs, and apply lessons learned to future deployments, ensuring a scalable and controlled enterprise-wide transformation.

There are four major milestones in each wave which are reflective of overall progress: (1) baselining the schedule to set clear timelines and milestones; (2) develop “to-be” business process flows to show how work will change in the new system; (3) conduct user acceptance testing to make sure the system works as expected for end users; and (4) perform data cutover, which is the process of moving clean, final data into iFAMS just before go-live. This step-by-step approach helps ensure a smooth and successful transition for each wave.

Key Milestones

Milestone Summary				
Key Milestone	**Milestone Due Date**	**Milestone Status**	**Change from last quarter**	**Comments**
Baseline Schedule Wave EHRM IO	5/14/26	Baselined	N/A	
To-Be Business Process Flows Wave EHRM IO	5/7/26	Complete	N/A	
User Acceptance Testing Wave EHRM IO	9/1/26		N/A	
Data Cutover Wave EHRM IO	10/13/26			
Baseline Schedule Wave 2 VHA CO2	5/14/26	Baselined	N/A	
To-Be Business Process Flows Wave 2	5/7/26	Complete	N/A	
User Acceptance Testing Wave 2 VHA CO2	9/4/26		N/A	
Data Cutover Wave 2 VHA CO2	10/13/26		N/A	
Baseline Schedule Wave 3 VISN Pilot	TBD		N/A	
To-Be Business Process Flows Wave 3 VISN Pilot	2/22/26*		N/A	*Approximate date until schedule is baselined
User Acceptance Testing Wave 3 VISN Pilot	8/31/27*		N/A	*Approximate date until schedule is baselined
Data Cutover Wave 3 VHA VISN Pilot	10/7/27*		N/A	*Approximate date until schedule is baselined
Baseline Schedule VBA Consolidated Wave (includes C&P, VR&E, and NCA)	4/14/26	Baselined	N/A	
To-Be Business Process Flows VBA Consolidated Wave	2/3/27		N/A	
User Acceptance Testing VBA Consolidated Wave	5/10/27		N/A	
Data Cutover VBA Consolidated Wave	7/13/27		N/A	